

Report

**COMPARING ACCEPTABILITY OF  
NATIVE UNIX AND RE-ENGINEERED AS/400  
MANUFACTURING SOFTWARE PACKAGES**

Submitted to

**ANDERSEN CONSULTING**

July 27, 1993

Submitted by

**INPUT**

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# COMPARING ACCEPTABILITY OF NATIVE UNIX AND RE-ENGINEERED AS/400 MANUFACTURING SOFTWARE PACKAGES

## I. Background

At the completion of an earlier study on the acceptability of UNIX manufacturing software, Andersen requested that followup interviews be conducted to determine the relative acceptability of products written in native UNIX compared to products re-engineered from an existing AS/400 application. Forty-three followup interviews were conducted from July 20 to July 26, 1993. Respondents ranked the acceptability of the six type of packages shown in Exhibit 1.

## II. Findings

### A. Principal Approaches for Selecting Software

By looking at the rankings and taking comments into consideration, there are two principal ways in which software packages are selected.

- Companies for whom the software's origin (native UNIX or re-engineered AS/400) is the determining criteria; *then* the level of functional requirements is decided on. This is called the "vertical" selection approach in this report, since the *columns* in Exhibit 1 are controlling. About two-thirds of the companies interviewed fall into this category.
- The other principal approach is for a company to first determine what level of requirements is most suitable and then decide which, if any, software origin is favored. This is called the "horizontal" approach here, because the *rows* in Exhibit 1 are controlling. About a quarter of the companies interviewed fall into this category.
- Less than 10% of the companies interviewed fall into a mixed category of selection, where complex combinations of requirements and software origin were used.



Exhibit 2 summarizes the preferences for the vertical, horizontal and mixed approaches. Within each approach there can be a further preference for native UNIX or re-engineered AS/400 (either origin can be acceptable in the horizontal or mixed approaches).

- In both of the "vertical" and "horizontal" modes, the native UNIX product is favored somewhat more than the re-engineered AS/400 product.
- Exhibit 3 summarizes the preference for software origin.
  - Almost half prefer a native UNIX product
  - Over one-third prefer a re-engineered AS/400 product
  - About one out of seven would accept either (i.e., their motivation is purely requirements driven)

Exhibit 4 combines the data from Exhibits 2 and 3 in a matrix, showing the combinations.

#### **B. Importance of the Degree to Which Functional Requirements Are Met**

In rating the importance of functional selection criteria, respondents almost always give first choice to either "exceeds your requirements" or "meets all your requirements". Respondents were split evenly between which of the two was most important. "Meets minimum requirements" was usually the third choice.

This split was uniform between "vertical" and "horizontal" selection criteria as well as whether native UNIX or re-engineered AS/400 was favored.

Exhibit 5 summarizes this situation.

#### **C. Reasons for Preference**

Because of the way in which the issues were presented to the respondents, the reasons for preferring native UNIX over re-engineered AS/400 (or vice-versa) are a mixture of positives and negatives.

- Native UNIX is seen as a better technical fit and more efficient than a re-engineered AS/400 product.
- There seems to be fairly wide doubt whether all of the functionality of the re-engineered product can be carried over onto the UNIX platform and whether full advantage will be taken of the UNIX's technical capabilities.
- The re-engineered AS/400 product, on the other hand is seen as a tested, working product.



#### **D. Likelihood of Equating Native UNIX and a Re-engineered AS/400 Product**

After respondents had stated their preferences, they were probed as to the conditions under which they would be willing to change their preference (i.e., to put native UNIX and re-engineered AS/400 on the same footing).

Having taken a position favoring either native UNIX or a re-engineered AS/400 product, many respondents were quite resistant to describing the conditions where the other product would be viewed equally.

- Exhibit 6 contains comments which illustrate the resistance toward re-engineered AS/400 products by those favoring native UNIX.
- Exhibit 7 contains comments coming from those favoring a re-engineered AS/400 product and resistant to native UNIX.

The reasons for resistance are similar to those supporting a particular software origin in the first place.

Another, somewhat smaller group *would* consider the alternative. These comments are shown in Exhibits 8 and 9. These comments can be summed up as: "Prove there isn't much difference and I'll consider alternatives."





### **III. Summary and Recommendations**

#### **A. Summary**

The origins of a software product for the UNIX platform are important.

- A large group of companies will confine their evaluations to either native UNIX or re-engineered AS/400 products (given that choice).
- Even where meeting or exceeding requirements is the primary criterion, the origin of the software is still important.

About half of the companies interviewed would prefer native UNIX products. They are not sure that all of the functionality of a re-engineered AS/400 product would survive and, an overlapping thought, are not sure that the re-engineered product would take full advantage of the UNIX environment.

#### **B. Recommendations**

The key word to describe the feelings of those favoring native UNIX is "doubt". However, almost all of these doubters seem to have little concrete experience on which to base their conclusions. Putting these doubts to rest will depend on (a) the objective success of re-engineering the product, and (b) how the new product is presented in the marketplace.

Any re-engineered product should address market concerns pre-emptively, in INPUT's opinion:

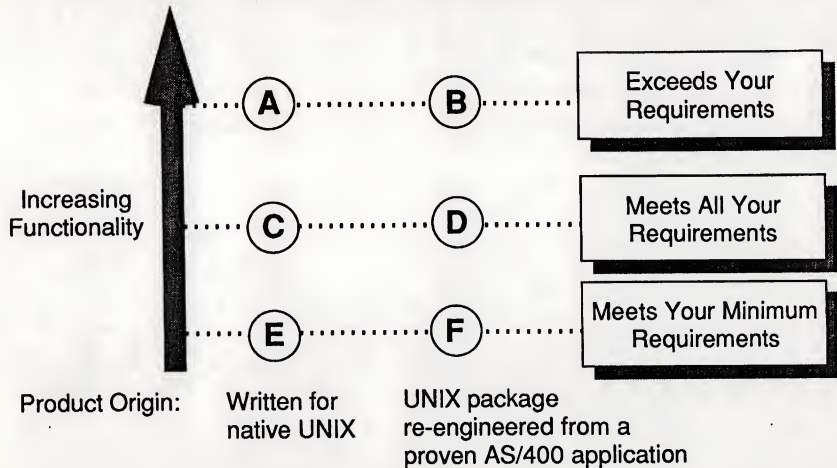
- A feature-by-feature checklist, at a minimum.
- An objective, third party comparison of operational functionality, preferably.
- Resource consumption comparisons to leading native UNIX packages, again preferably from a third party.
- Early, positive customer experiences. If necessary, installations should be made on concessionary terms in order to control time and quality.
- The AS/400 origins should be cited, but not be treated as a selling point in itself and should not be cited independently of the other marketing factors listed above.

INPUT believes that there is a sizable market for a UNIX platform product in a relatively narrow time window. The re-engineered AS/400 approach is a feasible way of getting to the market quickly.



## Evaluation of UNIX-Based Manufacturing Packages

*[Circled letters refer to different hypothetical software packages]*



- Assumes that price, maintainability, and technical factors (e.g., response time, reliability) are equivalent for native UNIX and re-engineered packages)



## Exhibit 2

### **"Vertical" versus "Horizontal" Preferences**

#### **"Vertical"**

**(Software origin most important) 68%**

- . **UNIX: 38%**
- . **AS/400: 30%**

#### **"Horizontal"**

**(Looks at extent to which  
requirements are met and then  
chooses software origin) 28%**

- . **UNIX: 9%**
- . **AS/400: 2%**
- . **Either: 12%**

**Mixed (Not easily classifiable) 9%**

- . **UNIX: 2%**
- . **AS/400: 5%**
- . **Either: 2%**

**N=43**



## Exhibit 3

### Software Origin Preferences

Native UNIX	49%
-------------	-----

UNIX Package

Re-engineered from

AS/400	37%
--------	-----

Either Acceptable	<u>14%</u>
-------------------	------------

100%

N=43





## Exhibit 4

### Software Origin Versus Selection Approach

Selection Approach	Software Origin Preference			
	UNIX	AS/ 400	Either	Total
"Vertical"	38%	30%	n/a	68%
"Horizontal"	9%	2%	12%	23%
"Mixed"	2%	5%	2%	9%
TOTAL	49%	37%	14%	100%

N=43

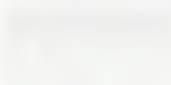


## Exhibit 5

# Degree to Which Requirements Are Met: Importance

- "Exceeds your requirements" and "Meets all your requirements":
  - Evenly split between *first* and *second* choice
  - No appreciable differences between UNIX and AS/400
- "Meets Minimum Requirements":  
Almost always *third* choice
- Platform preferences are almost always absolute:  
Minimum requirements in preferred platform are more acceptable than exceeding requirements on the other platform

THE UNIVERSITY OF CHICAGO



THE UNIVERSITY OF CHICAGO

CHICAGO, ILLINOIS

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## **Exhibit 6**

# **Comments From Those Favoring Native UNIX and Are Resistant to Considering Re-engineered AS/400**

**I've never seen a software product take full advantage of new technology when it is re-engineered.**

**Nothing would make me consider the AS/400 alternative [said several times].**

**Better use of UNIX technology if a system is designed for it.**

**My experience with re-engineering is that it's a conversion of an old design.**

**A re-engineered product is not as helpful as a new product.**

**UNIX is the installed base and the strategic direction of our company.**

**Have had better experience with native UNIX.**

**Don't have a lot of faith in a re-engineered product.**

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## **Exhibit 6 (Cont.)**

# **Comments From Those Favoring Native UNIX and Are Resistant to Considering Re-engineered AS/400**

I don't like a system that has been re-engineered.

Prefer one that has been engineered for the platform.

I've been through re-engineered products and the product is not quite as good as the original version of the product.

I just don't like porting things.

I really want native UNIX.

If we had the need for an AS/400 product I would get that.

A re-engineered package means a loss of functionality and features.

Converted packages are not as efficient.

Re-engineered products don't do exactly what you want.

May be some limitations if the package is based on the AS/400.

Is "portability" real?





## **Exhibit 7**

# **Comments From Those Favoring A Re-engineered AS/400 Product And Are Resistant to Considering Native UNIX**

The AS/400 has been proven.

Would have to improve on the original's functionality.

Nothing would make me consider the native UNIX alternative [said several times].

When software is re-engineered you get a little better functionality.

Get upgraded function when going from the AS/400.

AS/400 has more flexibility than UNIX.

I know the AS/400 [said several times].

I don't know UNIX.

We already are running code that was originally AS/400 on a UNIX system.

Would consider if retraining users was minimal.



## **Exhibit 8**

# **Comments From Those Favoring Native UNIX and Would Consider Re-engineered AS/400**

**A re-engineered package would have to take a hard look at what UNIX can do and take advantage of it.**

**We would have to see how efficient the re-engineered product is.**

**Is it as clean and efficient as a native product?**

**A re-engineered product would have to match all the measurable benefits of the native product.**

**Would have to see it in use in other places to verify that it would not be different [from the original AS/400 version].**

**Show the performance is there.**

**Guarantee the quality.**

**Need side-by-side comparison.**

**I would have to be convinced that it was just as good as the native.**

**Sometimes re-engineered products are really more suitable than they were on the original platform.**

**Would have to pilot the re-engineered offering to test its efficiency.**

THE UNIVERSITY OF CHICAGO  
DEPARTMENT OF CHEMISTRY  
530 SOUTH EAST ASIAN AVENUE  
CHICAGO, ILLINOIS 60607

TO THE EDITOR:  
I am writing to you regarding the article  
published in the March 1980 issue of  
the Journal of Polymer Science, Part A: Polymer Chemistry,  
vol. 18, pp. 1-10, titled "The Role of the  
Solvent in the Polymerization of  
Methyl Methacrylate".

The article, by J. H. Duerksen and  
J. E. McGrath, describes the effect of  
solvent on the polymerization of methyl  
methacrylate initiated by azobisisobutyronitrile.  
The authors report that the polymerization  
rate increases with increasing solvent  
viscosity, which is contrary to the  
usual expectation that the rate should  
decrease.

I am interested in this result because  
it may have implications for the  
polymerization of other monomers in  
viscous solvents. I would like to know  
if you have any further information  
on this topic.

Very truly yours,  
[Signature]  
[Name]  
[Address]  
[City, State, Zip]

## **Exhibit 9**

# **Comments From Those Favoring A Re-engineered AS/400 Product and Would Consider Native UNIX**

**It would have to have improved functionality.**

**Would have to see what UNIX can really do.**

**Native UNIX would have to have as much functionality.**

**Native UNIX would have to be proven out.**

**Prove the application software runs the same on either system.**



Proposal

**DETERMINING THE RECEPTIVITY OF UNIX SOFTWARE  
IN THE DISCRETE MANUFACTURING SECTOR  
IN THE U.S/CANADA MARKET**

Submitted to

**ANDERSEN CONSULTING**

May 11, 1993

Submitted by

**INPUT**

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# **DETERMINING THE RECEPTIVITY OF UNIX SOFTWARE IN THE DISCRETE MANUFACTURING SECTOR IN THE U.S/CANADA MARKET**

## **I. Background**

Andersen Consulting is considering porting MACPAC for the AS/400 to the HP/Informix Unix platform. Andersen wants to understand buyer reception to such a product offering. INPUT has been invited to submit this proposal describing the research to be undertaken to gauge buyer receptivity.

## **II. Scope**

This study will assess the U.S./Canada market and address the issues below. (Similar studies will assess the European and Asia/Pacific markets and will be proposed separately.)

- Within the discrete manufacturing sector, how likely are companies to replace their manufacturing, financial and distribution applications in the next three years? How much of the replacement will be packaged software?
- What will be the more important acquisition criteria used to select packaged software? (This includes, but is not limited to, cost, ease of use, features, portability, and vendor reputation.)
- What are customers' current plans for choosing products from specific vendors?
- How important is the technical environment to buyers in general? (This includes hardware platform, operating system, DBMS.) What are the perceived strengths and weaknesses of the UNIX platform as seen by prospective customers? How does the HP/Informix combination compare to other hardware/DBMS combinations?



- How does the market generally view porting manufacturing applications to the UNIX platform (as opposed to being written from scratch)? What are seen as the strengths and weaknesses of porting? How does the market view the AS/400 platform as a platform of origin?
- How large is the likely market in the U.S. for packaged software in the discrete manufacturing sector over the next three years? What is the likely share for Unix-based products?
- To what extent are the preceding "Scope" points affected by company size? (Grouped, for example, into ~~\$50-100 million, \$100 million - \$1 billion, over \$1 billion~~)
- To what extent are there regional variations in the U.S. (by Andersen's four regions)?

### III. Conduct of the Work

INPUT proposes to answer the questions under "Scope" by conducting 125 structured telephone interviews among U.S. and Canadian discrete manufacturing firms. This sample size will allow inferences to be made in sub-segments based on geography and company size.

INPUT will prepare a draft questionnaire which will be reviewed with Andersen.

Respondents will not be informed of Andersen's sponsorship of the study. Company names of respondents will not be associated with detailed findings; Andersen will be supplied a list of companies interviewed and a distribution of types of titles of respondents. Respondents will be qualified as being in the recommendation/approval process for their company's manufacturing systems planning. As an incentive to supply information, respondents will be supplied a "sanitized" summary of the study, which will be reviewed with Andersen before release.

Questionnaire data will be reviewed for completeness and accuracy and entered into an analysis database, probably using the ABSURV analysis package; open-ended questions will be coded wherever possible. If Andersen desires, a copy of the database and/or completed questionnaires will be made available to Andersen, with respondent identifiers removed.

INPUT will prepare a written report as well as presentation materials (overhead transparency format) containing the study's findings. (INPUT and Andersen will agree on the sequence in which these materials will be supplied.)



#### **IV. Schedule**

The study will be conducted according to the following schedule:

<u>Week</u>	<u>Activity</u>
1	Draft and review questionnaire; receive Andersen target SIC codes, company size groups and Andersen geographic areas.
2	Conduct test interviews
3-4	Conduct remaining interviews
5	Data review and database input
6	Analyze results and prepare findings
7	Prepare and make presentation in Chicago
8	Prepare written report [Note: Activities in weeks 7 and 8 can be reversed.]

#### **V. Fee**

INPUT's professional fee for this study will be \$23,000. One half of this amount (\$11,500) is due and payable at the time of project authorization. The remainder plus expenses is due at the submission of the final report. Out-of-pocket expenses (primarily travel, production and telephone charges) are not expected to exceed \$3,000.



## AUTHORIZATION

To authorize the project as specified, please sign and return one copy of this proposal along with the initial fee. Upon acceptance by INPUT, a countersigned copy of the proposal will be returned to Andersen.

AUTHORIZED BY:

**Andersen Consulting**

Name \_\_\_\_\_

Title \_\_\_\_\_

Date \_\_\_\_\_

ACCEPTED BY:

**INPUT**

Name \_\_\_\_\_

Title \_\_\_\_\_

Date \_\_\_\_\_





- keep separate
- offer special incentive? (or maybe don't need to because we have name & A)
- Have special story prepared for interviewers ["How did you get my name?"]

**INPUT**

**OSAL FOR  
OPMENT SERVICES**

t from several members of Lotus' senior  
e, Massachusetts and in London. The  
egic Market Reports and Analyst Access),  
re about market drivers, inhibitors, and  
chnology. In addition, INPUT is prepared to  
formation which will prove valuable in  
he Pacific Basin.

nt outlining what INPUT sees as the most  
senior management needs.

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**69 West Washington St.**  
**Chicago, IL 60602**Date: 6/10/93

(201) 801-0441

To: THOMAS O'FLAHERTY INPUT

Office: \_\_\_\_\_

From: BRIAN PAWLUSPages to follow: 2

Comments: TOM,  
LIST OF CLIENTS. I WILL TRY TO FILL  
IN "?" ON THE LIST. ALSO, IF YOU HAPPEN TO  
OBTAIN MORE OR DIFFERENT CLIENT CONTACT, PLEASE  
FEEL FREE TO USE THEM. THANKS.

BRIAN PAWLUS (312) 507-7848

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If any problems result with this transmission, please call person listed below:

Operator: Sara BondPhone: (312) 507- 4192



Company	Company Location	Client Contacts	Title	Phone Number
Wells Aluminum	South Bend , IN	Mr. Travis Holmes	Mgr. Systems Services	(219) 234-8100
APV Crepaco		Mr. Jim Peterson	MIS Manager	
American Meter	Nebraska City, NE	Mr. Gary Cambell	IS Supervisor	(402) 873-3359
Zytec	Eden Prairie, MN	Mr. Jon Hanson	MIS Director	(507) 637-2966
BMC	Minneapolis, MN	Mr. Michael Hawks	Controller	?
Reinz Wisconsin Gasket	Milwaukee, WI	Mr. John Shelton	Manager IS	(414) 354-4900
Boehringer Mannheim	Indianapolis, IN	Mr. Bill Miller	?	(317) 845-2000
		Ms. Deanna Hoover	UNIX Systems Coord.	(317) 576-3298
Kuhlman	Lexington, KY	Ms. Liz Furman	Accounting Manager	(419) 243-2121
Zimmer	Warsaw, IN	Mr. Dave Edelstein	?	(219) 267-6131
		Ms. Mary Beth Rohr	Director of Data Services	(219) 267-6131
TRW Seatbelt				
Masco Industries	Taylor, MI	Mr. Richard A. Manoogian	Chairman/CEO	(313) 274-7405
Johnson Control	Plymouth, MI	Mr. Rexx Crayne	UNIX Systems Coord.	(313) 454-5000
		Mr. Norbert Buehmann	CADCAM Manager	(313) 454-5255
		?	?	?
Amoco Tech. Co.	Central Region ?	?	?	?
Siemens Stromberg	Lake Mary, FL	Mr. Stephen Heil	Director Data Processing	(407) 942-5000
Murray	?	Mr. Bill Kirber	Manager MFG. Systems	?
Zarn	Reidsville, NC	Mr. Steven Andrews	Vice President Finance	(919) 349-3324
Saft	Greenville, NC	Ms. Elizabeth Krize	MIS Manager	(919) 830-1600
Douglas Quikut	?	Nathan Howard	Plant Manager	?
Westinghouse (P.R.)	?	?	?	?
Varco	Houston, TX	Mr. Joe Zmarzly	MIS Director	(713) 937-5000
Chromecraft	?	Mr. Steve Healy	Controller	?
Rheem	Fort Smith, AR	Mr. Ronald Schrodt	VP Mat and Sys	(501) 646-4311
	Montgomery, AL	Mr. Edward Nowicki	Manager of MIS	(205) 260-1500
Smith International	Houston, TX	Mr. Keith Presley	Director of MIS	(713) 443-3370
		Mr. Barry Heppenstall	VP manufacturing	(713) 443-3370
Reliability	Alexandria, VA	Mr. William Leddy	Manager of IS	(703) 671-3800
	Houston, TX	Mr. Steven L. Mathews	Manager of IS	(713) 492-0550
Carbomedics	Austin, TX	Ms. Aline Barrington	MIS Network Specialist	(512) 873-3200
		Mr. Darryl Cummings	Application Manager	(512) 873-3200
Fisher Control	Austin, TX	Mr. James Coffman	MIS Manager	(512) 835-2190



		Mr. Robert Havekost	Application Dev. Mgr.	(512) 835-2190
		Mr. Tom Dodge	Director of Mfg.	(512) 835-2190
Pellerin Milnor	Kenner, LA	Mr. Justin Lazzare	VP of IS	(504) 467-9591
		Mr. Tony Cloud	UNIX Systems Coord	(504) 467-9591
Oval Strapping	Pacific Region ?	?	?	?
Epson Portland	Hillsboro, OR	Mr. Bruce Zentner	MIS Manager	(503) 645-1118
		Mr. Richard Sutherland	UNIX Systems Coord	(503) 645-1118
Kwikset	Anaheim, CA	Mr. Charles Good	Tech Services Manager	(714) 999-2250
		Mr. Gerald Kraft	Applications Manager	(714) 535-8111
Teledyne Controls	West Los Angeles, CA	Mr. Jonathon Agasse	Data Processing Mgr	(310) 820-4616
		Mr. Sonny Ringor	VP Manufacturing	(310) 820-4616
Schlage Lock	San Francisco, CA	Mr. John Gasswint	Tech & Operations Mgr	(415) 467-1100
		Mr. James Allendorf	Manager/Systems/Progr	(415) 467-1100
Husky Injection Molding	Bolton, ON Canada	Mr. John Pakrul	IS Manager	(416) 951-5000
		Mr. Robert Schad	President	(416) 951-5000
Newbridge Technologies	Canada ?	?	?	?

11-11-11





**DRAFT**

## **APPLICATIONS DIRECTIONS IN THE MANUFACTURING SECTOR**

I am calling from INPUT, a research and consulting firm in Teaneck, New Jersey. We are conducting a study on applications development in manufacturing. The information that you provide will be confidential and neither your name nor your company's name will be connected with any of the information in this study. In return for your assistance, we will provide you with a summary of the study's findings at no charge.

I would like to understand your personal involvement with manufacturing applications. Please tell me how you are involved (circle "approve" and/or "recommend" as appropriate):

- Approve/recommend expenditures
- Approve/recommend new applications
- Approve/recommend changes to the technical environment
- Approve/recommend vendors to be used

[If none of the above are circled, ask respondent what person they would recommend, thank them and terminate the survey.]



- 1a. Which of the following applications may be replaced in your firm in the next three years? What is the approximate probability of this occurring (for each application)? [Use table below.]
- 1b. Is your firm considering the use of a software package for applications that may be replaced? What is the probability of using a package? [Use table below.]

**IF PACKAGES ARE ARE BEING CONSIDERED, GO TO 3.**

<u>Application</u>	<u>% Prob</u>	<u>Package % Prob</u>
MRP	_____	_____
Distribution	_____	_____
Engineering	_____	_____
Financials	_____	_____

- 1c. Would you consider an integrated application solution from one vendor, i.e., an application solution that would combine, for example, the manufacturing, distribution, and financial components?

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

- 2a. Why are packages not being considered?

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

- 2b. What changes would make your firm consider using a package?

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**Thank you for your cooperation. We will send you a study summary in about six weeks.**



3a. What is driving the replacement?

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3b. In evaluating software packages for the applications above, please rate the importance of the following selection criteria below, using a scale of 1 to 5, with 5 being highest importance. Please comment on your rating; for example, if the criteria apply to one application more than another.

<u>Criteria</u>	<u>Rating</u>	<u>Comments</u>
Functionality	_____	_____
Ease of Use	_____	_____
Client/Server Technology	_____	_____
Cost	_____	_____
Portability	_____	_____
Vendor reputation	_____	_____
<del>Global</del> Presence <i>of vendor</i>	_____	_____
<del>Installation</del> Support <i>by vendor</i>	_____	_____
Other:	_____	_____
_____	_____	_____
_____	_____	_____

3c. Which hardware/operating systems are being considered?

---

---

3d. What people or organizational units will be involved in making evaluations?

---

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4. Is your firm currently evaluating packages?

Yes \_\_\_\_\_ No \_\_\_\_\_

If yes, which one(s)?

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---

---

- 5a. Some of the major operating environments that a package can run on include UNIX, AS/400, OS/2, Windows NT, and MVS. What do you see as the strengths and weaknesses of each of these as the operating environment for your applications?

	<u>Strengths</u>	<u>Weaknesses</u>
UNIX	<hr/> <hr/>	<hr/> <hr/>
AS/400	<hr/> <hr/>	<hr/> <hr/>
OS/2	<hr/> <hr/>	<hr/> <hr/>
Windows NT	<hr/> <hr/>	<hr/> <hr/>
MVS	<hr/> <hr/>	<hr/> <hr/>





- 5b. Overall, on a scale of 1 to 5, with 5 being highest, how well do you think that each of these environments would meet your needs in 1994? In 1996? If there is a change, what is the reason?

	<u>1994</u>	<u>1996</u>	<u>Reason</u>
UNIX	_____	_____	_____ _____ _____
AS/400	_____	_____	_____ _____ _____
OS/2	_____	_____	_____ _____ _____
Windows NT	_____	_____	_____ _____ _____
MVS	_____	_____	_____



- 6a. Consider a fully functional, mature application written for an operating system other than UNIX. What do you see as the advantages and disadvantages of re-engineering that application to run under the UNIX environment?

Advantages

(+ porting it)

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Disadvantages

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- 6b. What do you see as the advantages and disadvantages for re-engineering the application from an MS-DOS base to a UNIX environment?

Advantages

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Disadvantages

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- 6c. From the AS/400?

Advantages

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Disadvantages

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- 7a. A number of major hardware and DBMS vendors offer UNIX-based products which could be used as platforms to run applications on. On a scale of 1 to 5 (with 5 being highest), how would you rate the suitability of the following UNIX-based products for running manufacturing applications software?

[Note: "Don't know" is acceptable.]

<u>Hardware</u>	<u>Rating</u>	<u>Reason (if 1/2 or 4/5)</u>
DEC (Alpha)	_____	_____
HP	_____	_____
IBM (RS6000)	_____	_____
Sun	_____	_____
<u>Software</u>		
Sybase	_____	_____
Informix	_____	_____
Oracle	_____	_____
Progress	_____	_____

- 7b. Are there particular hardware/DBMS combinations in the preceding list that you believe would be especially attractive as a UNIX platform to your organization?

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- 7c. Are there other combinations not listed that would be attractive as a UNIX platform?

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8. If the designers of a manufacturing software asked your advice on what should be included in the next generation of software, what advice would you give?

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**THANK YOU FOR YOUR PARTICIPATION.**





Proposal

**DETERMINING THE RECEPTIVITY OF UNIX SOFTWARE  
IN THE DISCRETE MANUFACTURING SECTOR  
IN THE U.S/CANADA MARKET**

Submitted to

**ANDERSEN CONSULTING**

May 11, 1993

Submitted by

**INPUT**

The Atrium at Glenpointe  
400 Frank W. Burr Boulevard  
Teaneck, New Jersey 07666

201-801-0050  
Fax: 201-801-0441



# DETERMINING THE RECEPTIVITY OF UNIX SOFTWARE IN THE DISCRETE MANUFACTURING SECTOR IN THE U.S/CANADA MARKET

## I. Background

Andersen Consulting is considering porting MACPAC for the AS/400 to the HP/Informix Unix platform. Andersen wants to understand buyer reception to such a product offering. INPUT has been invited to submit this proposal describing the research to be undertaken to gauge buyer receptivity.

## II. Scope

This study will assess the U.S./Canada market and address the issues below. (Similar studies will assess the European and Asia/Pacific markets and will be proposed separately.)

- Within the discrete manufacturing sector, how likely are companies to replace their manufacturing, financial and distribution applications in the next three years? How much of the replacement will be packaged software?
- What will be the more important acquisition criteria used to select packaged software? (This includes, but is not limited to, cost, ease of use, features, portability, and vendor reputation.)
- What are customers' current plans for choosing products from specific vendors?
- How important is the technical environment to buyers in general? (This includes hardware platform, operating system, DBMS.) What are the perceived strengths and weaknesses of the UNIX platform as seen by prospective customers? How does the HP/Informix combination compare to other hardware/DBMS combinations?



- How does the market generally view porting manufacturing applications to the UNIX platform (as opposed to being written from scratch)? What are seen as the strengths and weaknesses of porting? How does the market view the AS/400 platform as a platform of origin?
- How large is the likely market in the U.S. for packaged software in the discrete manufacturing sector over the next three years? What is the likely share for Unix-based products?
- To what extent are the preceding "Scope" points affected by company size? (Grouped, for example, into \$50-100 million, \$100 million - \$1 billion, over \$1 billion)
- To what extent are there regional variations in the U.S. (by Andersen's four regions)?

*Titles Head of Application*

### III. Conduct of the Work

INPUT proposes to answer the questions under "Scope" by conducting 125 structured telephone interviews among U.S. and Canadian discrete manufacturing firms. This sample size will allow inferences to be made in sub-segments based on geography and company size.

INPUT will prepare a draft questionnaire which will be reviewed with Andersen.

Respondents will not be informed of Andersen's sponsorship of the study. Company names of respondents will not be associated with detailed findings; Andersen will be supplied a list of companies interviewed and a distribution of types of titles of respondents. Respondents will be qualified as being in the recommendation/approval process for their company's manufacturing systems planning. As an incentive to supply information, respondents will be supplied a "sanitized" summary of the study, which will be reviewed with Andersen before release.

Questionnaire data will be reviewed for completeness and accuracy and entered into an analysis database, probably using the ABSURV analysis package; open-ended questions will be coded wherever possible. If Andersen desires, a copy of the database and/or completed questionnaires will be made available to Andersen, with respondent identifiers removed.

INPUT will prepare a written report as well as presentation materials (overhead transparency format) containing the study's findings. (INPUT and Andersen will agree on the sequence in which these materials will be supplied.)

*will present UNIX oriented platform -*



#### IV. Schedule

The study will be conducted according to the following schedule:

<u>Week</u>	<u>Activity</u>
1	Draft and review questionnaire; receive Andersen target SIC codes, company size groups and Andersen geographic areas.
2	Conduct test interviews
3-4	Conduct remaining interviews
5	Data review and database input
6	Analyze results and prepare findings
7	Prepare and make presentation in Chicago
8	Prepare written report [Note: Activities in weeks 7 and 8 can be reversed.]

#### V. Fee

INPUT's professional fee for this study will be \$23,000. One half of this amount (\$11,500) is due and payable at the time of project authorization. The remainder plus expenses is due at the submission of the final report. Out-of-pocket expenses (primarily travel, production and telephone charges) are not expected to exceed \$3,000.





**AUTHORIZATION**

To authorize the project as specified, please sign and return one copy of this proposal along with the initial fee. Upon acceptance by INPUT, a countersigned copy of the proposal will be returned to Andersen.

**AUTHORIZED BY:****Andersen Consulting**

Name \_\_\_\_\_

Title \_\_\_\_\_

Date \_\_\_\_\_

**ACCEPTED BY:****INPUT**

Name \_\_\_\_\_

Title \_\_\_\_\_

Date \_\_\_\_\_



Project  
He

# BY INDUSTRY

CONSUMER

CHEM/PHARM

PETROLEUM

R/G/M

X

X

X

X

X

X

X

X

X

X

X

X

X

X

X

X

X

X

X

X

X

## DETAIL

• Subscription (SB)	• Copies (CP)	• Merger/Acq. (ME)
• Custom (YC/ZC/KC)VC	• Consult/Present (PR)	• Exec Overview (EO)
• Multiclient (MC)	• Newsletter (NL)	• Conf/Seminar (CN)
• Reports (RP)	• Reimbursed Costs (EX)	

Fulfillment to be completed in: ☐ Corporate ☐ London ☐ Virginia ☐ France ☐ Other \_\_\_\_\_

## INPUT



Atrium at Glenpointe, 400 Frank W. Burr Blvd., Teaneck, NJ 07666 (201) 801-0050  
Fax (201) 801-0441

## FAX TRANSMITTAL FORM

Date: 7/21  
To: Name: Renee  
Tel./Location: \_\_\_\_\_  
Co.: \_\_\_\_\_  
Fax No: \_\_\_\_\_

Confidential: Y / N  
Urgent: Y / N

From:

File: Chron

Contact

Other:

Subject:

Invoice for Follow-on to  
YAG

Page: 1 of 2

Please send invoice today for  
YAG followon (by fax)

Have invoice read: "For follow on

interviews on acceptability of

Re-engineered AS/400 package for UNIX  
platform"

\$4,500 (no addl expense)

(OIF copy attached)





# ORDER/INVOICE/FULFILLMENT

Acctg. ?  
ONLY

CUSTOMER/INVOICE TO

Inv. Comp.	By: <u>PL</u>	Date: <u>7/11/6</u>	Client #	Order #	Inv. #	Multi-Invoicing of
ORIGINATOR (Signature) <u>PL</u>					DATE <u>7/11/6</u>	APPROVALS
Company <u>Anderson Consulting</u>			CA Tax Rate		VP Sales/Res.	
Name Mr./Ms. <u>Brian Pawlin</u>			CT Tax 8%		Date	
Position			Salutation		Controller	
Address			State		Date	
City			Zip		Country	
Province			Fax <u>312-507-1047</u>		Date	
Phone <u>312-507-7811</u>			Tlx			

Special instructions for invoicing, progress billing, or delayed payments, etc.

Bill immed

CLIENT AUTH.

ORDER

Contract Year Beg. _____	End _____	Invoice Type	<input type="checkbox"/> Fulfillment Only	Employee #	Sold by:	Employee #	Commission to:
<input type="checkbox"/> New Order (N1)	<input type="checkbox"/> Prior Yr (N3)	<input type="checkbox"/> W/Order (OR)	<input type="checkbox"/> Monthly (MO)	<u>TA</u>	<u>100%</u>		
<input type="checkbox"/> Renewal (N2)	<input type="checkbox"/> Cancel	<input type="checkbox"/> Quarterly (QT)	<input type="checkbox"/> Pending		%		%

PO#

INPUT Contract ☐ Letter ☐ Verbal ☐

Attach all authorizing documents to white (contract) copy.

Fax

SHIP TO

Company	Province
Name Mr./Ms. <u>SA</u>	Salutation
Position	State
Address	Zip
City	Country
	Phone

ITEM TYPE

- Subscription (SB)
- Custom (YC/ZC/KC)VC
- Multiclient (MC)
- Reports (RP)
- Copies (CP)
- Consult/Present (PR)
- Newsletter (NL)
- Reimbursed Costs (EX)
- Merger/Acq. (ME)
- Exec Overview (EO)
- Conf/Seminar (CN)

DETAIL

Indicate US, UK, FR, VA	Prod. ID/Year	Item Type Code	Item Description or Title	Quantity	Price	Shipped By	Date
<u>US</u>	<u>YAB</u>	<u>YC</u>	<u>followon</u>		<u>85,500</u>		
			<u>(no add'l expense)</u>				

Fulfillment to be completed in: ☐ Corporate ☐ London ☐ Virginia ☐ France ☐ Other

• White - Contract • Green - Fulfillment • Yellow - Invoice • Pink - Originator • Goldenrod - Sales Manager

M&S180 12/92

INPUT



C:\ABCURV>TYPE ~~SYNAPAL.KMD~~

PON 18

FREQ ~~25~~

DESC2 ~~22-25~~

FREQ 31-38

DESC2 31-38

LIST 1.41

LIST 1.42

LIST 1.43

LIST 1.44

LIST 1.45

LIST 1.46

LIST 1.47

LIST 1.48

LIST 1.51

LIST 1.53,54

LIST 1.55,60

LIST 1.56,61

LIST 1.57,62

LIST 1.58,63

LIST 1.59,64

FREQ 65-74

LIST 1.65,70,66,71,67,72,68,73,69,74

LIST 1.80

LIST 1.81

LIST 1.82

LIST 1.83

LIST 1.84

LIST 1.85

LIST 1.86-93

LIST 1.102

LIST 1.103

LIST 1.104

C:\ABCURV>

List 1, 30 ✓  
F/D 31-38

list 1, 51  
list 1, 52

~~list 1, 53~~

list 1, 54  
freq 53  
list 1, 53, 54

freq 65-74  
List 1, 6  
list 86-93



COMMAND: STRUCTURE

THE CURRENT DATA SET IS A:YA6-D.ABD REV#220

	IN USE	MAXIMUM AVAILABLE
VARIABLES:	112	256
CASES:	133	4000
FILE SIZE:	552859	16388224
RECORD SIZE:	4095	
MAX CASES IN MEMORY		62

VARIABLES DEFINED IN DATA SET ARE:

VAR NAME	TYPE	POS	LENGTH	DEC	ChoiceTbl	Description
1 GNUM	N	1	6	0		
2 LIST_CODE	C	7	2			
3 SIC_CODE	N	9	4	0		
4 CODE	C	13	1			
5 REV	N	14	7	0		
6 COMPANY	C	21	50			
7 ADD1	C	71	50			
8 ADD2	C	121	50			
9 CITY_STATE	C	171	35			
10 ZIP	C	206	6			
11 NAME	C	212	30			
12 TITLE	C	242	20			
13 PHONE	C	262	12			
14 EXPEND	C	274	2			
15 NEW_APPL	C	276	2			
16 CHG_TECH	C	278	2			
17 VENDORS	C	280	2			
18 Q1AM	N	282	5	2		
19 Q1AD	N	287	5	2		
20 Q1AE	N	292	5	2		
21 Q1AF	N	297	5	2		
22 Q1BH	N	302	5	2		
23 Q1BD	N	307	5	2		
24 Q1BE	N	312	5	2		
25 Q1BF	N	317	5	2		
26 Q1BAXBM	N	322	7	4		
27 Q1BAXBD	N	329	7	4		
28 Q1BAXBE	N	336	7	4		
29 Q1BAXBF	N	343	7	4		
30 Q3A	C	350	100			
31 Q3BFTF	N	450	1	0		
32 Q3BEUR	N	451	1	0		
33 Q3BCSA	N	452	1	0		
34 Q3BISR	N	453	1	0		
35 Q3BCR	N	454	1	0		
36 Q3BPORTR	N	455	1	0		
37 Q3BVREPR	N	456	1	0		
38 Q3BGPVR	N	457	1	0		
39 Q3BQ_1R	N	458	1	0		
40 Q3BQ_2R	N	459	1	0		
41 Q3BFTC	C	460	75			
42 Q3BEUC	C	535	75			
43 Q3BCSC	C	610	75			
44 Q3BISC	C	685	75			



VAR NAME	TYPE	POS	LENGTH	DEC	ChoiceTbl	Description
45 Q3BCC	C	760	75			
46 Q3BPORTC	C	835	75			
47 Q3BVREPC	C	910	75			
48 Q3BGPVC	C	985	75			
49 Q3B0_1C	C	1060	75			
50 Q3B0_2C	C	1135	75			
51 Q3C	C	1210	100			
52 Q3D	C	1310	100			
53 Q4	C	1410	1			
54 Q4_CMT	C	1411	100			
55 Q5AUNS	C	1511	75			
56 Q5AASS	C	1586	75			
57 Q5AOS5	C	1661	75			
58 Q5ANTS	C	1736	75			
59 Q5AMVS	C	1811	75			
60 Q5AUNW	C	1886	75			
61 Q5AASW	C	1961	75			
62 Q5AOSW	C	2036	75			
63 Q5ANTW	C	2111	75			
64 Q5AMVM	C	2186	75			
65 Q5BUN4	N	2261	1	0		
66 Q5BAG4	N	2262	1	0		
67 Q5BOS4	N	2263	1	0		
68 Q5BNT4	N	2264	1	0		
69 Q5BMV4	N	2265	1	0		
70 Q5BUN6	N	2266	1	0		
71 Q5BAG6	N	2267	1	0		
72 Q5BOS6	N	2268	1	0		
73 Q5BNT6	N	2269	1	0		
74 Q5BMV6	N	2270	1	0		
75 Q5BUN_C	C	2271	75			
76 Q5BAS_C	C	2346	75			
77 Q5BOS_C	C	2421	75			
78 Q5BNT_C	C	2496	75			
79 Q5BMV_C	C	2571	75			
80 Q6A_A	C	2646	100			
81 Q6A_D	C	2746	100			
82 Q6B_A	C	2846	100			
83 Q6B_D	C	2946	100			
84 Q6C_A	C	3046	100			
85 Q6C_D	C	3146	100			
86 Q7ADEC_R	N	3246	1	0		
87 Q7AHP_R	N	3247	1	0		
88 Q7AIBM_R	N	3248	1	0		
89 Q7ASUN_R	N	3249	1	0		
90 Q7AINF_R	N	3250	1	0		
91 Q7ADRO_R	N	3251	1	0		
92 Q7APRO_R	N	3252	1	0		
93 Q7ASYB_R	N	3253	1	0		
94 Q7ADEC_C	C	3254	75			
95 Q7AHP_C	C	3329	75			
96 Q7AIBM_C	C	3404	75			
97 Q7ASUN_C	C	3479	75			
98 Q7AINF_C	C	3554	75			
99 Q7ADRA_C	C	3629	75			
100 Q7APRO_C	C	3704	30			
101 Q7ASYB_S	C	3734	30			
102 Q7B	C	3764	25			





VAR NAME	TYPE	POS	LENGTH	DEC	ChoiceTbl	Description
<u>103</u> 07C	C	3789	25			
<u>104</u> 08	C	3814	30			
105 REV_CODE	C	3864	1			
106 03A_1	C	3865	1			
107 03A_2	C	3866	1			
108 03C_1CD	C	3867	1			
109 03C_2CD	C	3868	1			
110 03_3CD	C	3869	1			
111 FILLER2	C	3870	25			
112 FILLER	C	3895	200			



COMMAND: LIST

MISSING VALUE TREATMENT: INCLUDE

*These people  
plan to charge  
an mfg app.*

REC#	QNUM	SIC_CODE	COMPANY	NAME	TITLE	PHONE
1	100059	3629	ACME ELECTRIC CO	DONALD DONOVAN	SR. DB ANAL	716-655-3800 NY
2	100109	3511	ALLISON GAS TURBINE ENG	TIM WOODS	SYS ENG	317-230-2657 IN
3	100101	3824	AMERICAN METER	GARY CAMPBELL	I.S. SUPERVISOR	402-873-8273 NB
4	100089	3663	AMFEX	STU DUDLEY	MGR. DATA SYS DIV	415-367-2567 CA
5	100090	3678	AMPHENOL CORP	RON NYE	CORP. NETWORK ANAL	203-265-8900 CT
6	100042	3825	ANALOGIC CORP	GEORGE MAVROIDES	SYS MGR	508/977-3000 MA
7	100110	3822	APPLIED AUTOMATION INC	DANIEL JONES	COMP. CTR. SUP	918-662-7000 OK
8	100002	3826	APPLIED BIOSCIENCE INC	DEEADK ADVANCE	MGR. SYS. DEV.	415-570-1855 CA 570-6667
9	100076	3555	BALDWIN GRAPHICS	JR RANDALL	MIS DIR	203-355-8881 CT 245
10	100054	3531	BEARDSLEY AND PIPER	MIKE LAMPHIER	DIR OF MIS	312-237-3700 IL 4400
11	100078	0	BLISS AND LAUGHLIN INDUSTRY INC	DENNIS WELLES	MGR. SYS. PROG.	708-333-1220 IL 325
12	100088	3679	BMC INDUSTRIES	VERNON LEE	DB ADMIN	612-851-6045 MN 3581
13	100003	3826	BOEHRINGER MANHEIM	DEAN FLARIS	SR. SYS. ANAL	317-576-3219 IN
14	100129	3519	BRUNSWICK BOWLING AND BILLIARDS	MARY LOU WEISE	PROJ LEADER APPL PGM	616-725-3328 mich
15	100056	2511	BUSH INDUSTRIES INC	RON LATENYEI	DIR. MIS	716-665-2000 NY
16	100004	3841	CARBOMEDICS	DARRYL CUMMINGS	APPL. MG.	512-873-3200 TX 7127 LM
17	100105	3593	CASCADE CORP	JIM KINDRED	MIS MGR	503-669-6300 OR
18	100112	3645	CATALINA LIGHTING	MARK WELLNER	VP OF IS	503-558-4777 FL
19	100103	3531	CATERPILLAR INC	GARY TRESELER	COMPUTER SYS SUP.	717-751-5555 PA 5123
20	100133	3531	CATERPILLAR INC	JOHN ZIAH	SYS MGR	309-675-1000 IL
21	100041	3559	CATY INDUSTRIES INC	MIKE WOODRICH	SYS ANAL	312-379-1121 IL
22	100101	2451	CAVALIER HONES INC	DOUG CALDWELL	CONTROLLER	205-747-1575 AL
23	100085	3728	CHANDLER EVANS	TERRY MC SWEENEY	DIR OF IS	513-841-7384 CT
24	100084	3541	CINCINNATI MILACRON	MARY JOE BURNES	SR CORP IS	513-841-7384 OH
25	100005	3629	COMPUTER PRODUCTS INC	COLIN KENTON	MICRO. SYS. ANALYST	407-451-1000 FL
26	100083	3625	CORC INDUSTRIES	WILLIAM HANDELMAN	MGR OF IS	313-642-3400 mich
27	100058	3821	COSTAR CORP	ROBERT KELLY	DIR MIS	617-868-6200 MA
28	100121	3491	CRANE CO	JOHN BRIGHT	PROGRAM ANAL	314-298-3565 MO
29	100131	3491	CRANE/KEMITE	ROBERT SECOR	SYST. ANALYST	815-727-5555 IL 727-SK
30	100082	3824	CROSBY VALVE	JOE DESROISERS	SYS ANAL	508-384-3121 MA
31	100096	3829	DANIEL INDUSTRIES	DICK KAHRS	APPL MGR	713-827-4306 TX
32	100048	3563	DRESSER INDUSTRIES INC	HAENRY PAULSEN	DIR OF IS	214-680-4100 TX
33	100092	3691	DURACELL INTERNATIONAL	SANDY DECKER	CORP. MGR. PRJCT LDR	203-796-4000 CT DK DK
34	100040	3561	DURION CORP	RON FISHER	MGR. SYS DEV	513-476-6100 OH
35	100039	3585	DYNAMICS CORP. OF AMERICA	KEVIN RODRIS	ACTING MGR	203-869-3211 CT DK-DK
36	100038	3625	EATON CORP.	FRED ZICKERT	MGR. SUPPORT	216-523-5000 OH
37	100111	3511	EDS-ALLISON GAS TURBINE	NORMAN NEED	SYS ANAL	317-230-2657 IN 230-2674
38	100114	3559	ELECTRO SCIENTIFIC INDUSTRY	JOHN HOWELL	DIR OF INFO TECH	503-641-4141 OR
39	100006	3679	ELECTROMAGNETIC SCIENCE	JIM MCLAUGHLIN	DIR. COMP. SERVICES	404-263-9200 GA DK DK
40	100106	3822	EMERSON ELECTRIC-THERMO INC	JULIE BREWSTER	INFL. MGR	
41	100007	3559	ESTERLINE TECHNOLOGIES	ERIC SETZ	INFO SYSTEMS SPEC.	206-453-6001 WA
42	100036	3679	EXIDE ELECTRONICS GROUP	VICKY TEALE	PROJ. MGR	919-872-3020 NC
43	100009	3564	FAAR CO	DICK ZOBEL	DIR. OF MIS	310-536-6300 CA # NC
44	100008	3728	FAIRCHILD INDUSTRIES	MARSHA HENDRIX	ASST. PERS. ADMIN.	703-478-5800 VA
45	100010	3585	FEDDERS CORP	KERLIS MORRE	MIS COMP OPER	908-381-7007 NJ
46	100035	2512	FLEXYTEEL INDUSTRY	DENNIS TROY	TECH. SYS. MGR	319-556-7730 IA NQ
47	100011	3491	FLOW TECHNOLOGIES	TOM DUCHARM	MIS MGR	713-934-6207 TX
48	100117	2431	FOITASEK COMPANIES INC	RICHARD FOITASEK	MGR. OF CORP IS	214-438-4787 TX
49	100108	3732	FOUR WINNS INC	TOM HOUSEMAN	MIS MGR	616-775-1351 mich
50	100097	3732	FOUR WINNS INC. CENTER	THOMAS HOUSEMAN		616-775-1351 mich
51	100012	2621	FRANKLIN ELECTRIC CO	BARRY GIBSON	MGR. OF IS	219-824-2900 IN



REC#	ONUM	SIC_CODE	COMPANY	NAME	TITLE	PHONE	
52	100013	3715	FRUEHAUF TRAILOR CORP	WILLIAM GARFIELD 7/22 Lm	DIR. OF IS 7/22 C	402-333-4900	NB 7/22
53	100120	3724	GE AIRCRAFT ENGINES	GREG LEVINSKY C	MGR. OF MFG	513-786-1344	oh 7/22
54	100068	3523	BEHL COMPANY	OICK SENLER 7/22 C	DIR. MIS	414-334-9461	W1
55	100033	3821	GELMEN SCIENCE INC	DONNA LIGGETT NA 7/22 C	DIR OF CIS	313-665-0651	mi 7/22
56	100057	3826	HARCH CO	DUANE CHALOUDE 7/23 NA	VP OF MIS 7/22 Lm	303-669-3050	CO 7/27 NA
57	100073	3812	HARIS CORPORATION	CAROL PIOR Lm 7/22 7/23	ENG. ADMIN 7/26 NB	407-727-5968	EL 7/22
58	100037	3751	HARLEY DAVIDSON	JAMES FISHER 7/22 C	SYSTEM S/W ANAL	414-342-4680	W1
59	100125	2522	HAWORTH INC	HAL ECKEL 7/22 Lm 7/23	DIR IS C	616-393-3000	MI C
60	100070	3356	HAYNES INTERNATIONAL	CHRIS DEIGHTON 7/22 C	MGR IS	317-456-4400	IN 6K
61	100014	2451	HOMES BY OAKWOOD INC	ROBERT FLOYD 7/22 NA 7/23	DIVISION CONTROLLER	704-463-7333	NC C Raoul
62	100094	3533	HUGHES CHRISTENSEN	AL ERNIST C	MANAGER MGR	713-363-6914	TX Raoul
63	100123	2591	HUNTER DOUGLAS	LOIS PETERSON 7/22 referred	OPS MGR Lm	201-327-8209	NY myra
64	100093	3565	ILLINOIS TOOL WORKS INC	JIM GLESSLER 7/22 NA C	SR. TECH. SUPPORT	708-724-7500	IL 7/22
65	100102	3581	IMI CORNELIUS	GORDON KOPPERUDE 7/22 B 7/23 NA	MGR IS 7/23 NA	612-421-6120	MI 7/22 7/23
66	100071	3496	INSTEEL INDUSTRIES	PETER ADAM 7/22 Lm	NETWORK ADMIN 7/23	919-786-7121	NC 7/26
67	100064	3829	INSTRON CORP	DONNA SRISKY 7/22 C	MGR. OF APP DEV	617-828-2500	MA 7/22
68	100130	2499	INTERMAGNETICS GENERAL	MARC TERNILLO 7/22 C	MGR. MIS	518-456-5456	NY Lm
69	100081	3531	JLG INDUSTRIES INC	JAMES JUSTICE 7/23 B C	MGR. MFG. SYS	717-485-5161	PA 7/28
70	100095	3822	JOHNSON CONTROL	NORBERT BUEHMAN 7/23	CAD/CAM MGR	313-434-5255	MI N 7/28
71	100069	3679	JOE LYNN CORP	RACHEL MURDOCH 7/23 C	MGR DP	312-434-2900	IL C
72	100104	3648	JUNO LIGHTING	ED LARSON 7/23 NA	DATA PROC. MGR	708-827-9880	IL 7/22
73	100113	3612	JWP 371-9998	CATHY RISNER 7/23 Lm 7/24	DIR OF APP. DEV	914-935-3662	NY 606-525-3967
74	100065	3825	KEITHLY INSTRUMENTS	JOHN JURIS 7/23 Lm 7/26 Lm	MGR MIS 7/28 C	216-248-0400	oh 7/28
75	100067	3675	KEMMET CORP	LAURI SPRINGER 7/23 Lm	MGR. MFG. APPL 7/26	803-963-6300	SC 7/28
76	100061	3443	KETENA INC	DAVE EBLING 7/23 NA 7/24	SYST. ENG 7/24	215-639-2255	PA 7/26 King
77	100066	3821	KEMAUNEE SCIENTIFIC	DIANA SWINSON 7/23 NA	DIR OF IS 7/27	704-873-7202	NC 7/26 NA
78	100080	3792	KIT MFG CO	DALE HORN CB 7/23 C	SYS ADMIN	208-454-9291	ID 7/22
79	100015	3429	KNAPE AND VOUT MANUFACTURING CO.	BOB WOLFSEN 7/23 NA	IS MGR 7/26 CB	616-459-3311	MI 7/22 Lm
80	100124	2522	KNOLL GROUP INC	JOHN KLEINSCHMIDT 7/23 Lm	MGR INFO PROCESS	215-679-1828	PA 7/26 Lm
81	100016	2431	KOLBE AND KOLBE MILLWORK CO. INC	KATHY OTT 7/23 NA 7/24	MGR. OF DATA PROC	715-842-5666	WI
82	100017	3621	KOLLMORGEN CORP. ELECTRO OPTICAL DIVISION	ROBERT MORRISSETTE 7/23 NA	MGR. OF MIS 7/24 C	413-586-2330	MA
83	100087	3429	KWIKSET CORP	GERALD KRAFT 7/23 NA	APPL. MGR 7/22 NA	714-535-8111	CA 7/27
84	100077	3442	LESLIE-LOCKE INC	OICK LAMBORN 7/23 NA 7/26	MGR-SYSTEM ANALYSIS	404-953-6366	CA 7/27 Lm
85	100063	3812	LORAL CORP.	GUY CAPOZZI 7/23 NA	OFFICE ADMIN	212-697-1105	NY
86	100062	3825	LORAL FAIRCHILD	WILLIAM FLEMING 7/23 7	MGR. IS	914-968-2500	NY
87	100018	3829	LORD CORPORATION	JAMES ERTL 7/23 Lm	MGR. MIS 7/26 CB	814-456-8511	PA
88	100019	3646	LSI INDUSTRIES INC	BRUCE GIBSON 7/23 Lm	DIR. OF MIS	513-793-3200	oh
89	100050	3425	LTX CORP	FRANK DEROSE 7/23 CB 7/24	MGR IS	617-461-1000	MA
90	100020	2591	M AND B MINI BLIND CORP.	PETER CHOW 7/21 B 7/22	MIS MGR 7/24	213-749-6333	CA
91	100034	2431	MARVIN LUMBER AND CEDAR CO INC	DAVE BURRAL 7/23 CB 7/26	IS MGR	218-386-1430	MA
92	100021	2453	MASCO CORP	DOUG WITMAN 7/26 Lm	DIR. OF IS	313-274-7405	MI
93	100074	3825	MEGATEST CORP	WALTER SAVOIE 7/21 C	MIS MGR	408-437-9700	CA
94	100098	2434	MERRILL INDUSTRIES	TOM LEWIS 7/26 CB	CORP. DIR MIS	517-263-0772	MI
95	100022	3499	MOSLER INC	MICHAEL WEBER 7/26 C	MGR. PGM OPS	513-867-4000	oh
96	100060	3823	MTS SYSTEMS CORP	TED STARK 7/23 CB 7/26 C	SR. MGR. OF BUS. APP	612-937-4460	MI
97	100051	3646	NATIONAL LINEN SERVICES INDUSTRY	BRAO BLANE 7/26 C	MGR. APPL. DEV	404-853-1000	GA
98	100052	3646	NATIONAL SERVICE INDUSTRY	BOB STRICKLAND 7/27 Lm	CONSULTANT	714-853-6026	CA 863-3144
99	100055	3821	NEWPORT CORP	LARRY JACKSON 7/27 7/28	OPS AND PRO MGR	714-222-1111	CA 7/27
100	100128	3561	OILGEAR CO	DAVE JENSON 7/23 NA	PROD SUP 7/26 CB	414-328-5237	WI
101	100023	2431	OVERHEAD OODR CORP.	DICK FULLERTON 7/23 Lm	DIR. OF MIS 7/26 CB	214-401-3086	TX 409-7400
102	100024	3713	PACCAR INC	STAN HANDON 7/23	DIR. OF ENG	206-251-7444	WA
103	100115	3559	PACKAGE MACHINERY CO	TED MARKIWICZ 7/27 Lm	MGR. DATA PROC	203-749-0000	CT



REC#	QNUM	SIC_CODE	COMPANY	NAME	TITLE	PHONE
104	100075	3594	PARKER HANNIFLAN CORP	JOHN WHITE <i>1/27</i>	DIR BUS SYS	216-531-3950 <i>3K</i>
105	100079	2452	PATRICK IND	PAUL ROMANETI <i>7/27 CB</i>	IS MGR	219-294-7511 <i>IN</i>
106	100132	3565	PAXAR CORP	ROBERT HIRSCH <i>7/27 NA</i>	DIR IS	914-735-9328 <i>NY 8200</i>
107	100046	2582	PELLERN MILNOR	JUSTIN LAZARRE <i>7/27</i>	VP OF IS	504-467-9591 <i>LA</i>
108	100030	3826	PERKIN ELMER CORP	JOHN RUSSO <i>7/27 B2</i>	MGR. MAN. SYS	203-762-4337 <i>CT 1600 (K)</i>
109	100049	3563	RA JONES AND CO	ROBERT GRAY	ASST. DIR OF OPS	606-341-0400 <i>IL</i>
110	100100	3678	RAYCHEM CORP	MIKE OSTERMAN	SYS. DEV. MGR	415-361-7934 <i>CA</i>
111	100127	3537	RAYMOND CORP	WENDELL MCGRATH <i>7/27</i>	SYS PGM MGR	607-656-2127 <i>NY</i>
112	100025	3825	RELIABILITY	STEVEN MATTHEWS <i>7/27 CB</i>	IS MGR	713-492-0550 <i>TX</i>
113	100126	3561	ROBBINS AND MEYERS FLUIDS HANDLY GROUP	ROBERT GENTRY <i>7/27</i>	MGR GRP INFO SVCS	513-327-3111 <i>OH</i>
114	100004	3823	ROCKWELL INTERNATIONAL CORP	ROBERT SCHEUSSKI	DIR. STATGIC SYS	412-565-4004 <i>PA</i>
115	100026	2431	ROLSCREEN CO INC	ARVIN VAN ZANTE	MIS MGR	515-628-1000 <i>IA-Des mines</i>
116	100122	3691	SAFT AMERICA INC	DAVE FENDER	LOGISTICS MGR	912-247-2331 <i>GA</i>
117	100045	3429	SCHLAGE LOCK CO. INC	JAMES ALLENDORF	MGR. APPL. PROG.	415-467-1100 <i>CA</i>
118	100027	2452	SCHULT HOMES CORP	LISA MCGLASHER <i>7/27</i>	IS MGR	219-294-3574 <i>IN</i>
119	100028	2451	SCHULT HOMES CORP.	MARK GOODMAN <i>7/27</i>	SYSTEMS ADMIN.	219-825-5881 <i>IN</i>
120	100053	3835	SEALED POWER TECH	LARRY FINNER	APPL. PROG.	616-724-1829 <i>MI</i>
121	100072	3661	SIEMANS STOMBERG	ROBERT CURTIS	MGR. BUS APPL	407-955-5000 <i>FL</i>
122	100116	3533	SMITH INTERNATIONAL	PETE DAVIES	MGR OF MFG AND ENG	713-443-3370 <i>TX</i>
123	100099	2591	SPRINGS WINDOW FASHION	DAVID RUSSELL	DIR MIS	608-836-1011 <i>WI</i>
124	100029	3724	TELEDYNE	JOHN AGASSE	DP MGR	310-820-4616 <i>CA</i>
125	100119	3714	TRW AUTOMOTIVE	PHILLIP VINENZETTI	DIR OF IS	615-272-2171 <i>TN</i>
126	100032	2399	TRW-VSSI	ROBERT BROCKETT	MATERIALS SUP	313-752-1315 <i>MI</i>
127	100118	3599	UNION SPECIAL CORP	JOHN LENZ	DIR DATA PROC	708-669-4564 <i>IL</i>
128	100091	3571	UNISYS CORP	PAUL SCHIMPF	DIR OF OPS-SALES SYS	215-542-4011 <i>PA</i>
129	100086	3354	WELLS ALUMINUM CORP	TRAVIS HOLMES	MGR. SYS SRVS	219-234-8100 <i>IN</i>
130	100107	3511	WILLIAMS INTERNATIONAL	GREG KOMPERDE	MGR. SYS DEV	
131	100044	3089	ZARN INC	STEPHEN ANDREWS	VP OF FIN.	919-349-3324 <i>NC</i>
132	100047	3842	ZIMMER INC	DAVE EDELSTEN	VP OF INFO MGMT	219-267-6131 <i>IN</i>
133	100031	3679	ZYTEC CORP	JOHN HANSON	DIR. MIS	507-637-2966 <i>MI</i>





Evaluation of UNIX-Based Manufacturing Packages

Written for native UNIX, meets your minimum requirements	<del>224</del> <u>11</u>	_____
Written for native UNIX, meets all your requirements, <del>with a slight increase in functionality</del>		_____
Written for native UNIX, exceeds your requirements, <del>with a greater increase in functionality</del>		_____
UNIX package re-engineered from a proven AS/400 application, meets your minimum requirements	<del>472</del> <u>11</u>	_____
UNIX package re-engineered from a proven AS/400 application, meets all your requirements, <del>with a slight increase in functionality</del>		_____
UNIX package re-engineered from a proven AS/400 application, exceeds your requirements, <del>with a greater increase in functionality</del>		_____

6006525  
3962



## INPUT Questionnaire

4A-6-B

Study Title: Conclusion Add-OnProject Code/Catalog No. ☐☐☐☐☐☐☐☐☐☐

Type of Interview:

- ☐ Vendor ☐ Telephone  
☐ User ☐ On-Site  
☐ Other ☐ Mail

Interviewer Initials ☐☐☐☐Interview Date ☐☐☐☐☐☐QC Initials ☐☐☐☐QC Date ☐☐☐☐☐☐Data Entry Initials ☐☐☐☐Data Entry Date ☐☐☐☐☐☐

Company: \_\_\_\_\_

Company Type: \_\_\_\_\_

Address: \_\_\_\_\_

Sales: \_\_\_\_\_

# Employees: \_\_\_\_\_

City/State/Zip: \_\_\_\_\_

Main Phone: \_\_\_\_/\_\_\_\_-\_\_\_\_\_

FAX # \_\_\_\_\_

Respondent(s):

Name

Title

Phone/Ext.

Referrals: \_\_\_\_\_

Industry (User Interviews Only):

- |   |  |   |
|---|--|---|
| <input type="checkbox"/> Discrete Mfg.  | <input type="checkbox"/> Wholesale       | <input type="checkbox"/> Federal Government       |
| <input type="checkbox"/> Process Mfg.   | <input type="checkbox"/> Banking/Finance | <input type="checkbox"/> State & Local Government |
| <input type="checkbox"/> Transportation | <input type="checkbox"/> Insurance       | <input type="checkbox"/> Consumer/Home            |
| <input type="checkbox"/> Utilities      | <input type="checkbox"/> Medical         | <input type="checkbox"/> Other Industry Specific  |
| <input type="checkbox"/> Communications | <input type="checkbox"/> Services        |   |
| <input type="checkbox"/> Retail         | <input type="checkbox"/> Education       | <input type="checkbox"/> Cross-Industry           |

Comments: \_\_\_\_\_



Thank you very much for agreeing to answer a followup question involving how you and your firm would evaluate packages which were developed using different approaches.

Please refer to the diagram title, "Evaluation of UNIX-Based Manufacturing Packages", that was faxed to you earlier.

- 1a. What would your preference be between the six different packages shown in the diagram? Please rank them from 1 to 6, with 1 being your first choice. It's fine if you want to give two or more choices the same rank (that is, award ties).

A    \_\_\_

B    \_\_\_

C    \_\_\_

D    \_\_\_

E    \_\_\_

F    \_\_\_

- 1b. Please briefly explain why you gave them these rankings?

(ASK THE FOLLOWING IF APPROPRIATE:)

- 1c. I notice that you gave a different rank to:  
[name either or both, depending on rankings]

A and B

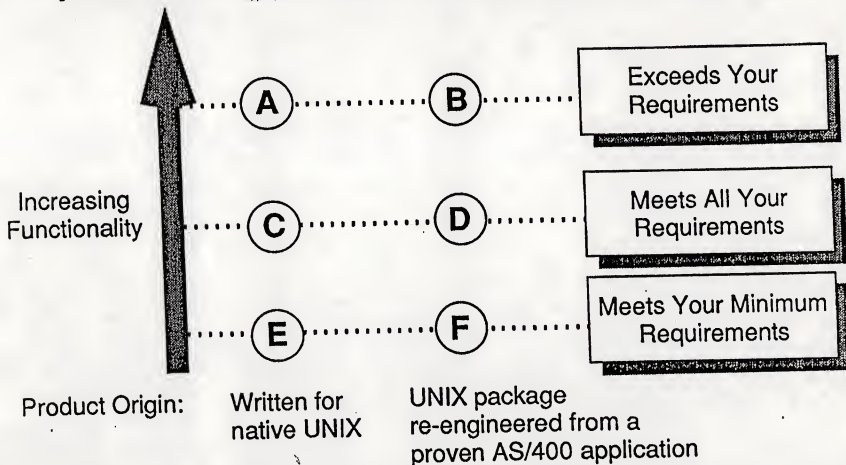
C and D

What, if anything, would have to be changed in order for you to give that pair [those pairs] an identical ranking?



# Evaluation of UNIX-Based Manufacturing Packages

*[Circled letters refer to different hypothetical software packages]*



- Assumes that price, maintainability, and technical factors (e.g., response time, reliability) are equivalent for native UNIX and re-engineered packages)





YATB

Andersen wants to  
do 20-30 followup  
interviews using these

Let's talk

Tam



# Draft Followup Questionnaire

Thank you very much for agreeing to answer a followup question involving how you would evaluate packages which were developed using different approaches.

Please refer to the diagram titled, "Evaluation of UNIX-Based Manufacturing Packages", that was faxed to you earlier.

1a. What would your preference be between the six different packages shown in the diagram? Please rank them from 1 to 6, with 1 being your first choice. It's fine if you want to give two or more packages the same rank (that is, award ties).

1b. Please briefly explain why you gave them these rankings?

ASK THE FOLLOWING IF APPROPRIATE:

1c. I notice that you gave a different ranking to  
[name either or both, depending on ranking]  
A and B

C and D

What, if anything, would have to changed for you to give that pair [those pairs] an identical ranking?



COMMAND: STRUCTURE  
THE CURRENT DATA SET IS A:YA6-C.ABD REV#200

	IN USE	MAXIMUM AVAILABLE
VARIABLES:	112	256
CASES:	133	4000
FILE SIZE:	552859	16388224
RECORD SIZE:	4095	
MAX CASES IN MEMORY	62	

VARIABLES DEFINED IN DATA SET ARE:

VAR NAME	TYPE	POS	LENGTH	DEC	ChoiceTbl	Description
1 QNUM	N	1	6	0		
2 LIST_CODE	C	7	2			
3 SIC_CODE	N	9	4	0		
4 CODE	C	13	1			
5 REV	N	14	7	0		
6 COMPANY	C	21	50			
7 ADD1	C	71	50			
8 ADD2	C	121	50			
9 CITY_STATE	C	171	35			
10 ZIP	C	206	6			
11 NAME	C	212	30			
12 TITLE	C	242	20			
13 PHONE	C	262	12			
14 EXPEND	C	274	2			
15 NEW_APPL	C	276	2			
16 CHG_TECH	C	278	2			
17 VENDORS	C	280	2			
18 OIAM	N	282	5	2		
19 OIAD	N	287	5	2		
20 OIAE	N	292	5	2		
21 OIAF	N	297	5	2		
22 OIBM	N	302	5	2		
23 OIBD	N	307	5	2		
24 OIBE	N	312	5	2		
25 OIBF	N	317	5	2		
26 OIBAXM	N	322	7	4		
27 OIBAXD	N	329	7	4		
28 OIBAXE	N	336	7	4		
29 OIBAXF	N	343	7	4		
30 OIA	C	350	100			
31 OIBFTR	N	450	1	0		
32 OIBEUR	N	451	1	0		
33 OIBCSR	N	452	1	0		
34 OIBISR	N	453	1	0		
35 OIBCR	N	454	1	0		
36 OIBPORTR	N	455	1	0		
37 OIBVREPR	N	456	1	0		
38 OIBGPVR	N	457	1	0		
39 OIBO_IR	N	458	1	0		
40 OIBO_2R	N	459	1	0		
41 OIBFTC	C	460	75			
42 OIBEUC	C	535	75			
43 OIB CSC	C	610	75			
44 OIBISC	C	685	75			

Calculate  
26-18x22  
19x23  
20x24  
21x25  
None

disc 26-29  
disc 26-29  
disc 31-40



VAR NAME	TYPE	POS	LENGTH	DEC ChoiceTbl	Description
45 Q3BCC	C	760	75		
46 Q3BPORTC	C	835	75		
47 Q3BVREPC	C	910	75		
48 Q3BGPVC	C	985	75		
49 Q3BQ_1C	C	1060	75		
50 Q3BQ_2C	C	1135	75		
51 Q3C	C	1210	100	70	
52 Q3D	C	1310	100	70	
53 Q4	C	1410	1		
54 Q4_CMT	C	1411	100		
55 Q5AUNS	C	1511	75		
56 Q5AASS	C	1586	75		
57 Q5AOSS	C	1661	75		
58 Q5ANTS	C	1736	75		
59 Q5AMVS	C	1811	75		
60 Q5AUNW	C	1886	75		
61 Q5AASW	C	1961	75		
62 Q5AOSW	C	2036	75		
63 Q5ANTW	C	2111	75		
64 Q5AMVM	C	2186	75		
65 Q5BUN4	N	2261	1	0	
66 Q5BAS4	N	2262	1	0	
67 Q5BOS4	N	2263	1	0	
68 Q5BNT4	N	2264	1	0	
69 Q5BMV4	N	2265	1	0	
70 Q5BUN6	N	2266	1	0	
71 Q5BAS6	N	2267	1	0	
72 Q5BOS6	N	2268	1	0	
73 Q5BNT6	N	2269	1	0	
74 Q5BMV6	N	2270	1	0	
75 Q5BUN_C	C	2271	75		
76 Q5BAS_C	C	2346	75		
77 Q5BOS_C	C	2421	75		
78 Q5BNT_C	C	2496	75		
79 Q5BMV_C	C	2571	75		
80 Q6A_A	C	2646	100		
81 Q6A_D	C	2746	100		
82 Q6B_A	C	2846	100		
83 Q6B_D	C	2946	100		
84 Q6C_A	C	3046	100		
85 Q6C_D	C	3146	100		
86 Q7ADEC_R	N	3246	1	0	
87 Q7AHP_R	N	3247	1	0	
88 Q7AIRM_R	N	3248	1	0	
89 Q7ASUN_R	N	3249	1	0	
90 Q7AINF_R	N	3250	1	0	
91 Q7AQRO_R	N	3251	1	0	
92 Q7APRO_R	N	3252	1	0	
93 Q7ASYB_R	N	3253	1	0	
94 Q7ADEC_C	C	3254	75		
95 Q7AHP_C	C	3329	75		
96 Q7AIRM_C	C	3404	75		
97 Q7ASUN_C	C	3479	75		
98 Q7AINF_C	C	3554	75		
99 Q7AQRA_C	C	3629	75		
100 Q7APRO_C	C	3704	30		
101 Q7ASYB_S	C	3734	30		
102 Q7B	C	3764	25		

*no codes.*

*desc*

*65-74*

*86-93*

*fig 53*

*1002*

*94-104*

*81*





VAR NAME	TYPE	POS	LENGTH	DEC	ChoiceTbl	Description
103 Q7C	C	3789	25			
104 Q8	C	3814	50			
105 REV_CODE	C	3864	1			
106 Q3A_1	C	3865	1			
107 Q3A_2	C	3866	1			
108 Q3C_1CD	C	3867	1			
109 Q3C_2CD	C	3868	1			
110 Q3_3CD	C	3869	1			
111 FILLER2	C	3870	25			+60
112 FILLER	C	3895	200			



3e Text listy

---

# in  $H = 63$

M

L

---

133

---

3A - was this coded?



Frequency  
Means for Q3B, 5B (94+96), 7a

4A6-4. KM-P

Counts: Q4 (Y, N)

500A +

High

Q 1B: per attached



COMMAND: XTAB MISSING VALUE TREATMENT: INCLUDE

MRP

Q18M

\*\*\* CROSS TABULATION \*\*\*  
replace

	0.00	0.05	0.10	0.20	0.25	0.30	0.40	0.50	0.60	0.70	0.75	0.80	0.85	0.90	1.00	70.00	OTHER	TOTAL
27	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	28
0.00	0	26	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	27
0.20	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	1
0.50	0	0	0	0	0	0	0	0	3	0	0	0	0	0	2	1	0	6
0.60	0	0	0	0	0	0	0	0	1	0	0	0	0	0	1	0	0	2
0.70	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1
0.75	0	0	0	0	0	0	1	0	1	0	0	0	0	0	3	0	0	5
0.80	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1
0.90	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1	2
1.00	2	0	1	2	0	2	0	1	8	1	1	1	2	1	1	36	0	60
40.00	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
90.00	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	29	26	1	3	1	2	1	1	13	1	2	1	2	1	2	44	2	133

CHI SQUARE = 749.039 DF = 187 PROB = 0.0000

9  
12  
7

19  
24  
14

50  
67  
38

133  
55  
78

572  
578  
59





## Short Title List of SIC Codes - Mixed Mode

<u>Code</u>	<u>Ranking</u>	<u>Short Title</u>
<b><i>Apparel &amp; Other Textile Products</i></b>		
2391	High	Curtains & Draperies
<b><i>Lumber &amp; Wood Products</i></b>		
2431	High	Millwork
2434	High	Wood kitchen cabinets
2451	High	Mobile homes
2452	High	Prefabricated wood buildings
<b><i>Furniture &amp; Fixtures</i></b>		
2512	High	Upholstered household furniture
2521	High	Wood office furniture
2522	High	Office furniture, except wood
2541	High	Wood partitions & fixtures
2542	High	Partitions & fixtures, except wood
2591	High	Drapery hardware & blinds & shades
<b><i>Stone, Clay, &amp; Glass Products</i></b>		
3291	High	Abrasive products
<b><i>Fabricated Metal Products</i></b>		
3442	High	Metal doors, sash, & trim
3448	High	Prefabricated metal buildings
3491	High	Industrial valves
3492	High	Fluid power valves & hose fittings
3494	High	Valves & pipe fittings, nec
<b><i>Industrial Machinery &amp; Equipment</i></b>		
3511	High	Turbines & turbine generator sets
3531	High	Construction machinery
3532	High	Mining machinery
3533	High	Oil & gas field machinery
3534	High	Elevators & moving stairways
3535	High	Conveyors & conveying equipment
3536	High	Hoists, cranes, & monorails
3537	High	Industrial trucks & tractors
3548	High	Welding apparatus
3552	High	Textile machinery
3553	High	Woodworking machinery
3554	High	Paper industries machinery
3555	High	Printing trades machinery
3556	High	Food products machinery
3559	High	Special industry machinery, nec
3561	High	Pumps & pumping equipment
3563	High	Air & gas compressors
3565	High	Packaging machinery
3581	High	Automatic vending machines
3593	High	Fluid power cylinders & actuators
3594	High	Fluid power pumps & motors
<b><i>Electronic &amp; Other Electric Equipment</i></b>		
3621	High	Motors & generators



**Short Title List of SIC Codes - Mixed Mode**

<u>Code</u>	<u>Ranking</u>	<u>Short Title</u>
<i>Transportation Equipment</i>		
3715	High	Truck trailers
3716	High	Motor homes
3732	High	Boat building & repairing
3792	High	Travel trailers & campers
3799	High	Transportation equipment, nec
<i>Instruments &amp; Related Products</i>		
3821	High	Laboratory Apparatus & Furniture
3822	High	Environmental Controls
3823	High	Process control instruments
3824	High	Fluid meters & counting devices
3829	High	Measuring & controlling devices, ne
<i>Miscellaneous Manufacturing Industries</i>		
3995	High	Burial caskets



# Short Title List of SIC Codes - Mixed Mode

Code	Ranking	Short Title
<b>Apparel &amp; Other Textile Products</b>		
2392	Medium	Housefurnishings, nec
<b>Lumber &amp; Wood Products</b>		
2426	Medium	Hardwood dimension & flooring mills
2441	Medium	Nailed wood boxes & shook
2448	Medium	Wood pallets & skids
2449	Medium	Wood containers, nec
2499	Medium	Wood products, nec
<b>Furniture &amp; Fixtures</b>		
2511	Medium	Wood household furniture
2514	Medium	Metal household furniture
2531	Medium	Public building & related furniture
2599	Medium	Furniture & furniture fixtures
<b>Rubber &amp; Misc. Plastics Products</b>		
3061	Medium	Mechanical rubber goods
3069	Medium	Fabricated rubber products, nec
3084	Medium	Plastics pipe
3085	Medium	Plastics bottles
<b>Primary Metal Industries</b>		
3315	Medium	Steel wire & related products
3316	Medium	Cold finishing of steel shapes
3317	Medium	Steel pipe & tubes
<b>Fabricated Metal Products</b>		
3441	Medium	Fabricated structural metal
3443	Medium	Fabricated plate work (boiler shops)
3446	Medium	Architectural metal work
3493	Medium	Steel springs, except wire
3498	Medium	Fabricated pipe & fittings
3499	Medium	Fabricated metal products, nec
<b>Industrial Machinery &amp; Equipment</b>		
3519	Medium	Internal combustion engines, nec
3523	Medium	Farm machinery & equipment
3549	Medium	Metalworking machinery, nec
3567	Medium	Industrial furnaces & ovens
3569	Medium	General industrial machinery, nec
3582	Medium	Commercial laundry equipment
3585	Medium	Refrigeration & heating equipment
3586	Medium	Service industry machinery, nec
3589	Medium	Service industry machinery, nec
3599	Medium	Industrial machinery, nec
<b>Electronic &amp; Other Electric Equipment</b>		
3612	Medium	Transformers, except electronic
3613	Medium	Switchgear & switchboard apparatus
3625	Medium	Relays & industrial controls
3629	Medium	Electrical industrial apparatus
3645	Medium	Residential lighting fixtures
3646	Medium	Commercial lighting fixtures



**Short Title List of SIC Codes - Mixed Mode**

<u>Code</u>	<u>Ranking</u>	<u>Short Title</u>
<i>Transportation Equipment</i>		
3713	Medium	Truck & bus bodies
3724	Medium	Aircraft engines & engine parts
3743	Medium	Railroad equipment
3751	Medium	Motorcycles, bicycles, & parts
3795	Medium	Tanks & tank components
<i>Instruments &amp; Related Products</i>		
3825	Medium	Instruments to measure electricity
3826	Medium	Analytical instruments
3827	Medium	Optical instruments & lenses
<i>Miscellaneous Manufacturing Industries</i>		
3993	Medium	Signs & advertising specialties





## Short Title List of SIC Codes - Mixed Mode

<u>Code</u>	<u>Ranking</u>	<u>Short Title</u>
<b><i>Apparel &amp; Other Textile Equipment</i></b>		
2396	Low	Automotive & apparel trimmings
<b><i>Lumber &amp; Wood Products</i></b>		
2429	Low	Special product sawmills, nec
2435	Low	Hardwood veneer & plywood
2436	Low	Softwood veneer & plywood
2439	Low	Structural wood members, nec
<b><i>Furniture &amp; Fixtures</i></b>		
2519	Low	Household furniture, nec
<b><i>Paper &amp; Allied Products</i></b>		
2673	Low	Bags: plastics, laminated, & coated
2674	Low	Bags: uncoated paper & multiwall
2675	Low	Die-cut paper & board
2678	Low	Stationery products
<b><i>Printing &amp; Publishing</i></b>		
2796	Low	Platemaking services
<b><i>Rubber &amp; Misc. Plastics Products</i></b>		
3052	Low	Rubber & plastics hose & belting
3053	Low	Gaskets, packing & sealing devices
3086	Low	Plastics foam products
3088	Low	Plastics plumbing fixtures
<b><i>Stone, Clay, &amp; Glass Products</i></b>		
3231	Low	Products of purchased glass
<b><i>Primary Metals Industries</i></b>		
3351	Low	Copper rolling and drawing
3353	Low	Aluminum sheet, plate, & foil
3354	Low	Aluminum extruded products
3355	Low	Aluminum rolling and drawing, nec
3356	Low	Nonferrous rolling and drawing, nec
<b><i>Fabricated Metal Products</i></b>		
3495	Low	Wire springs
3496	Low	Misc. fabricated wire products
<b><i>Industrial Equipment &amp; Machinery</i></b>		
3524	Low	Lawn & garden equipment
3564	Low	Blowers & fans
3566	Low	Speed changers, drives, & gears
3568	Low	Power transmission equipment, nec
3596	Low	Scales & balances, exc. laboratory
<b><i>Electronic &amp; Other Electric Equipment</i></b>		
3648	Low	Lighting equipment, nec
3669	Low	Communications equipment, nec
3675	Low	Electronic capacitors
3676	Low	Electronic resistors
3677	Low	Electronic coils & transformers
3679	Low	Electronic components, nec
<b><i>Transportation Equipment</i></b>		
3728	Low	Aircraft parts & equipment, nec



**Short Title List of SIC Codes - Mixed Mode**

<u>Code</u>	<u>Ranking</u>	<u>Short Title</u>
3812	Low	Search & navigation equipment
<i>Misc. Manufacturing Industries</i>		
391	Low	Jewelry, Silverware, & Plated Ware



**MAC-PAC Regions****Region**

Pacific

**States**

Alaska  
Arizona  
California  
Colorado  
Hawaii  
Idaho  
Montana  
Nevada  
New Mexico  
Oregon  
Utah  
Washington  
Wyoming

South

Alabama  
Arkansas  
Florida  
Georgia  
Kentucky  
Louisiana  
Mississippi  
North Carolina  
Oklahoma  
South Carolina  
Tennessee  
Texas  
Puerto Rico

Central

Illinois  
Indiana  
Kansas  
Kentucky  
Michigan  
Minnesota  
Missouri  
Nebraska  
North Dakota  
Ohio  
South Dakota  
Wisconsin

Northeast

Connecticut  
Delaware  
Maine  
Maryland  
Massachusetts  
New Hampshire  
New Jersey  
New York  
Pennsylvania  
Rhode Island  
Vermont  
Virginia  
West Virginia  
Washington DC

Canada

All Canadian Provinces



3541 Machine tools metal cutting  
42 " " " forming  
3543 Industrial patterns.  
44 Special dies

3571 Electronic Computers.

72 storage devices

75 terminals

77 peripherals

78 Calculating /acctg equip

3592 Carburetors, pistons, rip valves



3711 Motor Vehicles & Car bodies

[The following text is extremely faint and largely illegible. It appears to be a series of lines, possibly a list or a set of notes, spanning the majority of the page. Some faint words and structures are visible, but they cannot be accurately transcribed.]



COMMAND: STRUCTURE

THE CURRENT DATA SET IS C:\ABSURV\YA6.ABD REV#193

	IN USE	MAXIMUM AVAILABLE
VARIABLES:	101	256
CASES:	133	4000
FILE SIZE:	552859	16398224
RECORD SIZE:	4095	
MAX CASES IN MEMORY		62

VARIABLES DEFINED IN DATA SET ARE:

VAR NAME	TYPE	POS	LENGTH	DEC	ChoiceTbl	Description
1 QNUM	N	1	6	0		
2 LIST_CODE	C	7	2			
3 SIC_CODE	N	9	4	0		
4 CODE	C	13	1			
5 REV	N	14	7	0		
6 COMPANY	C	21	50			
7 ADD1	C	71	50			
8 ADD2	C	121	50			
9 CITY_STATE	C	171	35			
10 ZIP	C	206	6			
11 NAME	C	212	30			
12 TITLE	C	242	20			
13 PHONE	C	262	12			
14 EXPEND	C	274	2			
15 NEW_APPL	C	276	2			
16 CHG_TECH	C	278	2			
17 VENDORS	C	280	2			
18 Q1AM	N	282	5	2		
19 Q1AD	N	287	5	2		
20 Q1AE	N	292	5	2		
21 Q1AF	N	297	5	2		
22 Q1BM	N	302	5	2		
23 Q1BD	N	307	5	2		
24 Q1BE	N	312	5	2		
25 Q1BF	N	317	5	2		
26 Q1BAXM	N	322	7	4		
27 Q1BAXBD	N	329	7	4		
28 Q1BAXBE	N	336	7	4		
29 Q1BAXBF	N	343	7	4		
30 Q3A	C	350	100			
31 Q3BFTR	N	450	1	0		
32 Q3BEUR	N	451	1	0		
33 Q3BCSR	N	452	1	0		
34 Q3BISR	N	453	1	0		
35 Q3BCR	N	454	1	0		
36 Q3BPORTR	N	455	1	0		
37 Q3BVREPR	N	456	1	0		
38 Q3BPPVR	N	457	1	0		
39 Q3B0_1R	N	458	1	0		
40 Q3B0_2R	N	459	1	0		
41 Q3BFTC	C	460	75			
42 Q3REUC	C	535	75			
43 Q3BCSC	C	610	75			
44 Q3BISC	C	685	75			

100-499 1  
500-999 3  
over 1B 4

freq 2,4

Sort 12

freq 12

Sort 1

freq 14-17

XTAB  
18 19 20 21  
22 23 24 25

list 30  
TOP  
list.

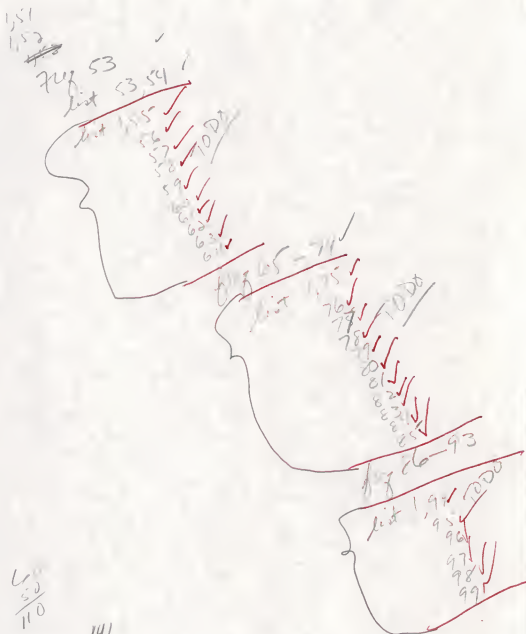
26 = 18 x 22  
27 = 19 x 23  
28 = 20 x 24  
29 = 21 x 25

freq 31-40

list 1,41  
1,42  
1,43  
1,44  
1,45  
46  
47  
48  
49,50



VAR NAME	TYPE	POS	LENGTH	DEC ChoiceTbl	Description
45 Q3BCC	C	760	75		
46 Q3BPORTC	C	835	75		
47 Q3BVREPC	C	910	75		
48 Q3BGPVC	C	985	75		
49 Q3BQ_1C	C	1060	75		
50 Q3BQ_2C	C	1135	75		
51 Q3C	C	1210	100		
52 Q3D	C	1310	100		
53 Q4	C	1410	1		
54 Q4_CMT	C	1411	100		
55 Q5AUNS	C	1511	100		
56 Q5AAGS	C	1611	100		
57 Q5AOGS	C	1711	100		
58 Q5ANTS	C	1811	100		
59 Q5AMVS	C	1911	100		
60 Q5AUNW	C	2011	100		
61 Q5AAGW	C	2111	100		
62 Q5AOSW	C	2211	100		
63 Q5ANTW	C	2311	100		
64 Q5AMVW	C	2411	100		
65 Q5BUN4	N	2511	1	0	
66 Q5BAS4	N	2512	1	0	
67 Q5BOS4	N	2513	1	0	
68 Q5BNT4	N	2514	1	0	
69 Q5BMV4	N	2515	1	0	
70 Q5BUN6	N	2516	1	0	
71 Q5BAS6	N	2517	1	0	
72 Q5BOS6	N	2518	1	0	
73 Q5BNT6	N	2519	1	0	
74 Q5BMV6	N	2520	1	0	
75 Q5BUN_C	C	2521	75		
76 Q5BAS_C	C	2596	75		
77 Q5BOS_C	C	2671	75		
78 Q5BNT_C	C	2746	75		
79 Q5BMV_C	C	2821	75		
80 Q6A_A	C	2896	100		
81 Q6A_D	C	2996	100		
82 Q6B_A	C	3096	100		
83 Q6B_D	C	3196	100		
84 Q6C_A	C	3296	100		
85 Q6C_D	C	3396	100		
86 Q7ADEC_R	N	3496	1	0	
87 Q7AHP_R	N	3497	1	0	
88 Q7AIBM_R	N	3498	1	0	
89 Q7ASUN_R	N	3499	1	0	
90 Q7AINF_R	N	3500	1	0	
91 Q7AQRO_R	N	3501	1	0	
92 Q7APRO_R	N	3502	1	0	
93 Q7ASYB_R	N	3503	1	0	
94 Q7ADEC_C	C	3504	75		
95 Q7AHP_C	C	3579	75		
96 Q7AIBM_C	C	3654	75		
97 Q7ASUN_C	C	3729	75		
98 Q7AINF_C	C	3804	75		
99 Q7AQRA_C	C	3879	75		
100 filler1	C	3954	1		
101 FILLER	C	3955	140		



Q7 PRO-C C75 40  
Q754B-C C75 40  
Q7B C75 30  
Q7C C75 30



COMMAND: LIST MISSING VALUE TREATMENT: INCLUDE

QNUM TITLE

REC#

1 100066 DIR OF IS  
2 100077 MGR-SYSTEM ANALYSIS  
3 100001 I.S. SUPERVISOR  
4 100002 MGR. SYS. DEV.  
5 100003 SR. SYS. ANAL  
6 100004 APPL. MG.  
7 100005 MICRO. SYS. ANALYST  
8 100006 DIR. COMP. SERVICES  
9 100007 INFO SYSTEMS SPEC.  
10 100008 ASST. PERS. ADMIN.  
11 100009 DIR. OF MIS  
12 100010 MIS COMP OPER  
13 100011 MIS MGR  
14 100012 MGR. OF IS  
15 100013 DIR. OF IS  
16 100014 DIVISION CONTROLLER  
17 100015 IS MGR  
18 100016 MGR. OF DATA PROC  
19 100017 MGR. OF MIS  
20 100018 MGR. MIS  
21 100019 DIR. OF MIS  
22 100020 MIS MGR  
23 100021 DIR. OF IS  
24 100022 MGR. PGM OPS  
25 100023 DIR. OF MIS  
26 100024 DIR. OF ENG  
27 100025 IS MGR  
28 100026 MIS MGR  
29 100027 IS MGR  
30 100028 SYSTEMS ADMIN.  
31 100029 DP MGR  
32 100030 MGR. MAN. SYS  
33 100031 DIR. MIS  
34 100032 MATERIALS SUP  
35 100033 DIR OF CIS  
36 100034 IS MGR  
37 100035 TECH. SYS. MGR  
38 100036 PROJ. MGR  
39 100037 SYSTEM S/W ANAL  
40 100038 MGR. SUPPORT  
41 100039 ACCTNG MGR  
42 100040 MGR. SYS DEV  
43 100041 SYS ANAL  
44 100042 SYS MGR  
45 100004 DIR. STATISIC SYS  
46 100044 VP OF FIN.  
47 100045 MGR. APPL. PROGS.  
48 100046 VP OF IS  
49 100047 VP OF INFO MGMT  
50 100048 DIR OF IS  
51 100049 ASST. DIR OF OPS  
52 100050 MGR IS  
53 100051 MGR. APPL. DEV

*Alpha  
Sat please*



NUM	TITLE
REC#	
54	100052 CONSULTANT
55	100053 APPL. PROG.
56	100054 DIR OF MIS
57	100055 OPS AND PRO MGR
58	100056 DIR. MIS
59	100057 VP OF MIS
60	100058 DIR MIS
61	100059 SR. DB ANAL
62	100060 SR. MGR.OF BUS. APP
63	100061 SYST. ENG
64	100062 MGR. IS
65	100063 OFFICE ADMIN
66	100064 MGR. OF APP DEV
67	100065 MGR MIS
68	100067 MGR.MAFG. APPL
69	100068 DIR. MIS
70	100069 MGR DP
71	100070 MGR IS
72	100071 NETWORK ADMIN
73	100072 MGR. BUS APPL
74	100073 ENG. ADMIN
75	100074 MIS MGR
76	100075 DIR BUS SYS
77	100076 MIS DIR
78	100078 MGR. SYS. PROG.
79	100079 IS MGR
80	100080 SYS ADMIN
81	100081 MGR. MFG. SYS
82	100082 SYS ANAL
83	100083 MGR OF IS
84	100084 DIR CORP IS
85	100085 DIR OF IS
86	100086 MGR. SYS SRVS
87	100087 APPL. MGR
88	100088 DB ADMIN
89	100089 MGR. DATA SYS DIV
90	100090 CORP. NETWORK ANAL
91	100091 DIR OF OPS-SALES SYS
92	100092 CORP.MGR. PRJCT LDR
93	100093 SR. TECH. SUPPORT
94	100094 PGRG. MGR
95	100095 CAD/CAM MGR
96	100096 APPL. MGR
97	100097
98	100098 CORP. DIR MIS
99	100099 DIR MIS
100	100100 SYS. DEV. MGR
101	100101 CONTROLLER
102	100102 MGR IS
103	100103 COMPUTER SYS SUP.
104	100104 DATA PRDC. MGR
105	100105 MIS MGR
106	100106 APPL. MGR
107	100107 MGR. SYS DEV
108	100108 MIS MGR
109	100109 SYS ENG





QNUM TITLE

REC#

110 100110 COMP. CTR. SUP  
111 100111 SYS ANAL  
112 100112 VP OF IS  
113 100113 DIR OF APP. DEV  
114 100114 DIR OF INFO TECH  
115 100115 MGR. DATA PROC  
116 100116 MGR OF MFG AND ENG  
117 100117 MGR. OF CORP IS  
118 100118 DIR DATA PROC  
119 100119 DIR OF IS  
120 100120 MGR. OF MFG  
121 100121 PROGRAM ANAL  
122 100122 LOGISTICS MGR  
123 100123 OPS MGR  
124 100124 MGR INFO PROCESS  
125 100125 DIR IS  
126 100126 MGR GRP INFO SVCS  
127 100127 SYS PGM MGR  
128 100128 PROD SUP  
129 100129 PROJ LEADER APPL PGM  
130 100130 MGR. MIS  
131 100131 SYST. ANALYST  
132 100132 DIR IS  
133 100133 SYS MGR



CONFIDENTIAL

List - code

## INPUT Questionnaire

YA6 QNOM

Project Code/Catalog No.

□□□□□□□□

Study Title: Mfg. Applications

Interviewer Initials

□□

Type of Interview:

Interview Date

□□□□□□

☐ Vendor ☐ Telephone

QC Initials

□□

☒ User ☐ On-Site

QC Date

□□□□□□

☐ Other ☐ Mail

Data Entry Initials

□□

Data Entry Date

□□□□□□

SICN4

page 1

Company:

Company Type:

Address:

N7 Sales:

# Employees:

City/State/Zip:

Main Phone:

FAX #

Respondent(s):

Name

Title

Phone/Ext.

2 Groups: Those that graduated &amp; those that didn't

Referrals:

Later will run X-tabs on Co size

3a 3b 3c 4 5b 6a-c, 7a

H, M, L And groups

Industry (User Interviews Only):

~~1XXXX~~ ☐ Discrete Mfg.7 ☐ Wholesale14 ☐ Federal Government2XXXX ☐ Process Mfg.8 ☐ Banking/Finance15 ☐ State & Local Government3 ☐ Transportation9 ☐ Insurance☒ Consumer/Home4 ☐ Utilities11 ☐ Medical16 ☐ Other Industry Specific5 ☐ Communications12 ☐ Services6 ☐ Retail13 ☐ Education☐ Cross-Industry

Comments:



## APPLICATIONS DIRECTIONS IN THE MANUFACTURING SECTOR

I am calling from INPUT, a research and consulting firm in Teaneck, New Jersey. We are conducting a study on applications development in manufacturing. The information that you provide will be confidential and neither your name nor your company's name will be connected with any of the information in this study. In return for your assistance, we will provide you with a summary of the study's findings at no charge.

I would like to understand your personal involvement with manufacturing applications. Please tell me how you are involved (circle "approve" and/or "recommend" as appropriate):

- Approve/recommend expenditures
- Approve/recommend new applications
- Approve/recommend changes to the technical environment
- Approve/recommend vendors to be used

*Same as  
DEC*

*C2 A/R/AR*

[If none of the above are circled, ask respondent what person they would recommend, thank them and terminate the survey.]



- 1a. Which of the following applications may be replaced in your firm in the next three years? What is the approximate probability of this occurring (for each application)? [Use table below.]
- 1b. Is your firm considering the use of a software package for applications that may be replaced? What is the probability of using a package? [Use table below.]

Application

% Prob

Package  
% Prob

MRP

Distribution

Engineering

Financials

N5.2  
A

I

.44

1.00

N5.2

Calculated

I x II =

IXII

7.4

1.0

**IF PACKAGES ARE BEING CONSIDERED, GO TO 3.**

- 1c. Would you consider an integrated application solution from one vendor, i.e., an application solution that would combine, for example, the manufacturing, distribution, and financial components?

Y/N/OK

- 2a. Why are packages not being considered?

Text

- 2b. What changes would make your firm consider using a package?

Text

Thank you for your cooperation. We will send you a study summary in about six weeks.





3a. What is driving the replacement?

Text & Code  
2

Q3a  
C100

Q3A-100  
-200

3b. In evaluating software packages for the applications above, please rate the importance of the following selection criteria below, using a scale of 1 to 5, with 5 being highest importance. Please comment on your rating; for example, if the criteria apply to one application more than another.

Criteria	Rating	Comments
FT Functionality	Q305TR	C Texting
EU Ease of Use		
CS Client/Server Technology		
IS Installation Support by Vendor		
C Cost		
Port Portability		
VR Vendor reputation	Q306REPR	Q306REPC
CPV Global Presence by Vendor		
O-1 Other:		
O-2		

3c. Which hardware/operating systems are being considered?

Text & 3 codes  
ABC Q3C-100  
-200

3d. What people or organizational units will be involved in making evaluations?

Q3D Text



4. Is your firm currently evaluating packages?

Yes \_\_\_\_\_ No \_\_\_\_\_

If yes, which one(s)?

*Test*

5a. Some of the major operating environments that a package can run on include UNIX, AS/400, OS/2, Windows NT, and MVS. What do you see as the strengths and weaknesses of each of these as the operating environment for your applications?

Strengths

Weaknesses

*QSA-1*  
UNIX

*AS-5*  
AS/400

*OS*  
OS/2

*NT*  
Windows NT

*MV:*  
MVS

*UN-W*

*AS-W*



- 5b. Overall, on a scale of 1 to 5, with 5 being highest, how well do you think that each of these environments would meet your needs in 1994? In 1996? If there is a change, what is the reason?

		<u>1994</u>	<u>1996</u>	<u>Reason</u>
UNIX	UN			Text (no code)
AS/400	AS			↓
OS/2	OS			
Windows NT	NT			
MVS	MV			



- 6a. Consider a fully functional, mature application written for an operating system other than UNIX. What do you see as the advantages and disadvantages of re-engineering that application (and porting it) to run under the UNIX environment?

**Advantages**

*Test 2 or 3 code each*

**Disadvantages**

- 6b. What do you see as the advantages and disadvantages for re-engineering the application from an MS-DOS base to a UNIX environment?

**Advantages**

**Disadvantages**

- 6c. From the AS/400?

**Advantages**

**Disadvantages**





- 7a. A number of major hardware and DBMS vendors offer UNIX-based products which could be used as platforms to run applications on. On a scale of 1 to 5 (with 5 being highest), how would you rate the suitability of the following UNIX-based products for running manufacturing applications software?

[Note: "Don't know" is acceptable.]

<u>Hardware</u>	<u>Rating</u>	<u>Reason (if 1/2 or 4/5)</u>
1-5, DEC DEC (Alpha)		Text & 1 Code each
HP HP		
IBM IBM (RS6000)		
SUN Sun		
<u>Software</u>		
INF Informix		
ORA Oracle		
PRO Progress		
SYB Sybase		

- 7b. Are there particular hardware/DBMS combinations in the preceding list that you believe would be especially attractive as a UNIX platform to your organization?

Text maybe code

- 7c. Are there other combinations not listed that would be attractive as a UNIX platform?

Text



8. If the designers of a manufacturing software asked your advice on what should be included in the next generation of software, what advice would you give?

*Test no code*

**THANK YOU FOR YOUR PARTICIPATION.**



Q3A C 100

Q3A-1CD C 2

Q3A-2CD C 2

Q3B FTR N 1

Q3B EUR N 1

Q3B CSR N 1

Q3B ISR N 1

Q3B CR N 1

Q3B PORT R N 1

Q3B VREPR N 1

Q3B GPV R N 1

Q3B O-IR N 1

Q3B O-2R N 1

Q3B FTC C 75

Q3B EUC C 75

Q3B CSC C 75

Q3B ISC C 75

Q3B CC C 75

Q3B PORTC C 75

Q3B VREPC C 75

Q3B GPVC C 75

Q3B O-1C C 75

Q3B O-2C C 75

Q3C C 100.

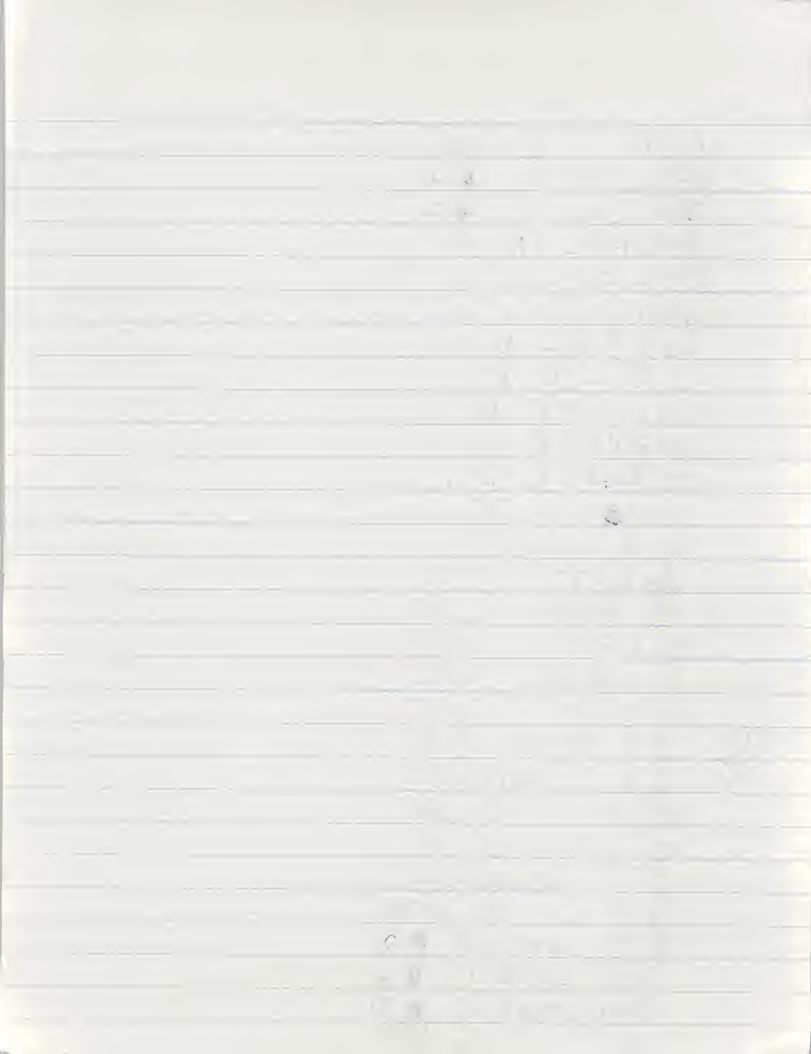
Q3C-1CD C 2

Q3C-2CD C 2

Q3C-3CD C 2

Q3D C 100

Q3  
15  
/ 15



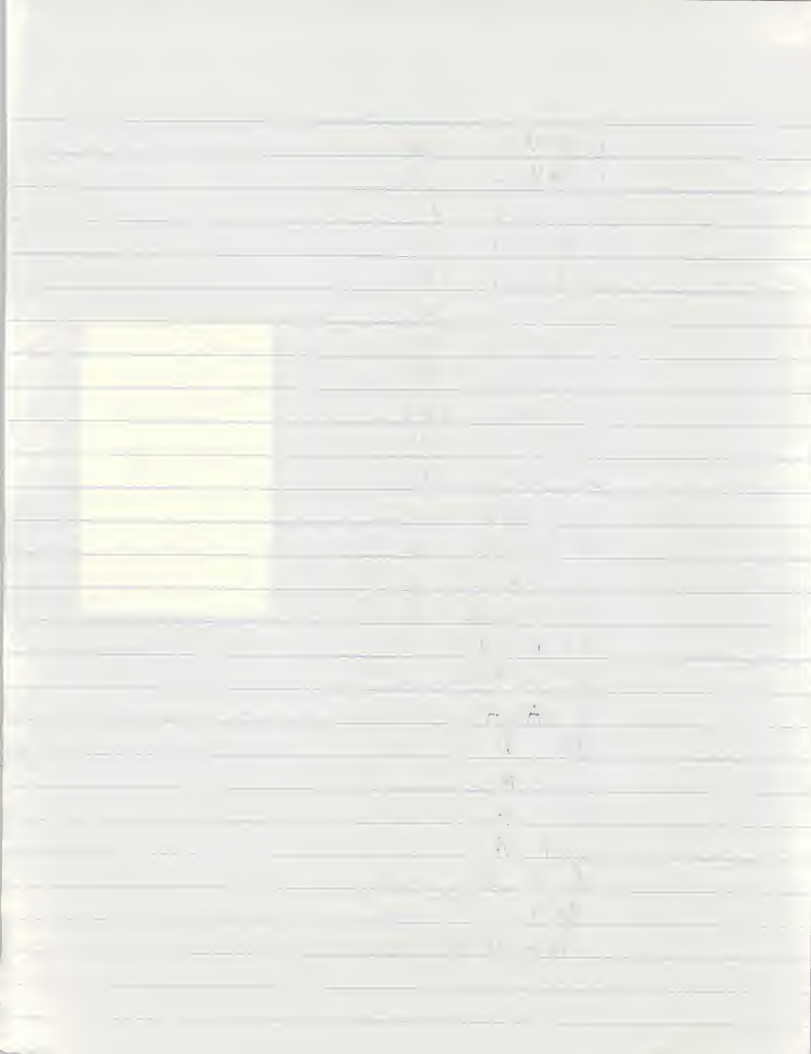
Q4	C 1
Q4 CMT	C 100
Q5 A-UNS	C 100
Q5 A-ASS	C 100
Q5 A-OSS	C 100
Q5 A-NTS	C 100
Q5 A-MVS	C 100.
Q5 A-UNW	C 100
Q5 A-ASW	C 100
Q5 A-OSW	C 100
Q5 A-NTW	C 100
Q5 A-MNW	C 100.
Q5 A-UNS-1	C 2
Q5 A-UNS-2	C 2
Q5 A-ASS-1	C 2
Q5 A-ASS-2	C 2
Q5 A-OSS-1	C 2
Q5 A-OSS-2	C 2
Q5 A-NTS-1	C 2
Q5 A-NTS-2	C 2.
Q5 A-UNW-1	C 2
Q5 A-UNW-2	C 2
Q5 A-ASW-1	C 2
Q5 A-ASW-2	C 2
Q5 A-OSW-1	C 2
Q5 A-OSW-2	C 2
Q5 A-NTW-1	C 2
Q5 A-NTW-2	C 2





Q5AMV-1	C2
Q5AMV-2	C2
Q5BUN4	N1
Q5BAS4	N1
Q5BOS4	N1
Q5BNT4	N1
Q5BMV4	N1
Q5BUN6	N1
Q5BAS6	N1
Q5BOS6	N1
Q5BNT6	N1
Q5BMV6	N1
Q5BUNC	C75
Q5BASC	C75
Q5BOSC	C75
Q5BNTC	C75
Q5BMVC	C75
Q6A-A	C100
Q6A-D	C100
Q6A-A-1	C2
Q6A-A-2	C2
Q6A-A-3	C2
Q6A-D-1	C2
Q6A-D-2	C2
Q6A-D-3	C2

~~select~~  
~~E2~~ 4  
~~12~~  
~~Q5BNT4~~  
 TDP  
 POFW  
 select all  
 Quit  
 EXIT  
 shut off screen,  
 CPU + printer  
 separately

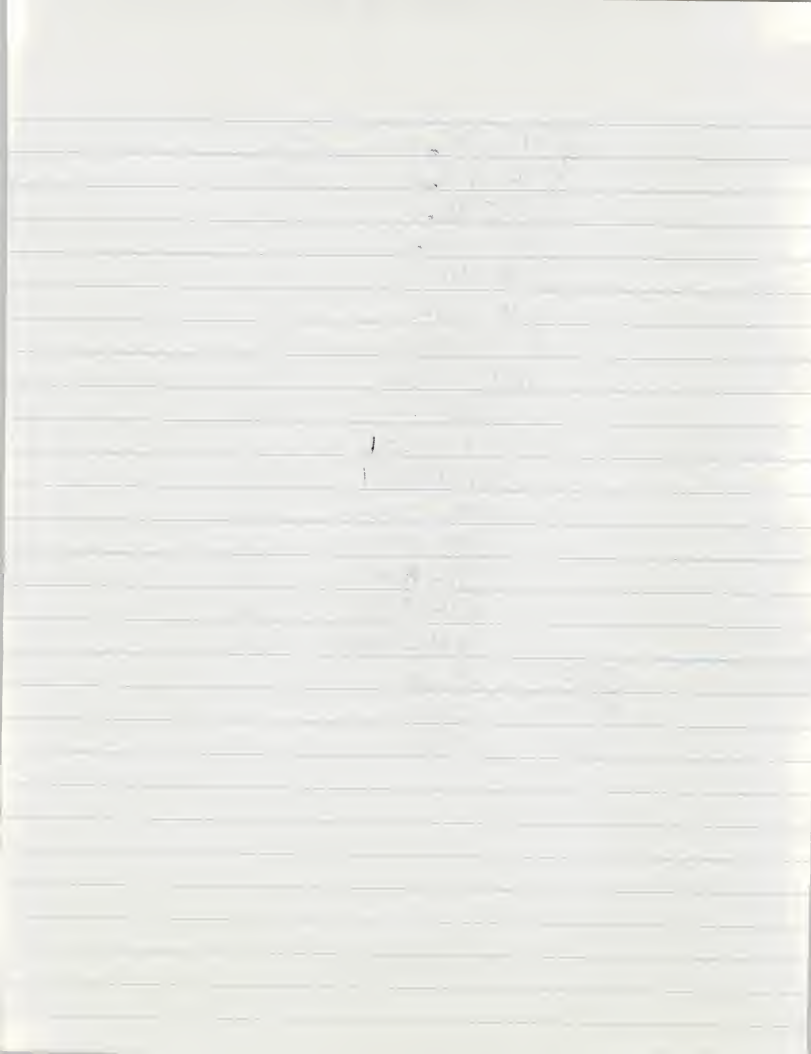


Q6B-A	C100
Q6B-D	C100
Q6B-A-1	C2
Q6B-A-2	C2
Q6B-A-3	C2
Q6B-D-1	C2
Q6B-D-2	C2
Q6B-D-3	C2.
Q6C-A	C100
Q6C-D	C100
Q6C-A-1	C2
Q6C-A-2	C2
Q6C-A-3	C2
Q6C-D-1	C2
Q6C-D-2	C2
Q6C-D-3	C2.
Q7A-DEC-R	N1
Q7A-HP-R	N1
Q7A-IBM-R	N1
Q7A-SUN-R	N1
Q7A-INF-R	N1
Q7A-ORA-R	N1
Q7A-PRO-R	N1
Q7A-S4B-R	N1



Q7A DEC	C	C 75
Q7A HP	C	C 75
Q7A IBM	C	C 75
Q7A SUN	C	C 75
Q7A INFC		C 75
Q7A DRAC		C 75
Q7A PROC		C 75
Q7A SYBC		C 75
Q7A DECCI		C 2
Q7A HPC		C 2
Q7A IBMC		C 2
Q7A SUNC		C 2
Q7A INFC		C 2
Q7A DRAC		C 2
Q7A PROC		C 2
Q7A SYBC		C 2

Q7B	C 100
Q7B	C 100
Q 8	C 100



Copy

A:YAB-4

ALL

EDIT

ok ② YAB-3B / daniel 100101-100120, 100130-100133  
ok YAB-2 100001-100049 5/19  
ok ① YAB-3 100050-100100  
ok ③ YAB-3B - Low. 100121-100129 ⑨  
Records

YAB-1 5/20  
YAB-2 5/20  
YAB-3 5/20  
YAB-3B  
YAB-3B1





COMMAND: FREQ MISSING VALUE TREATMENT: VARWISE

FREQUENCY REPORT OF Q5BUN4

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	1	1	0.8	0.8	-2.18068	0.4
1	15	16	11.6	12.4	-1.61694	6.6
2	7	23	5.4	17.8	-1.05320	15.1
3	30	53	23.3	41.1	-0.489452	29.5
4	30	83	23.3	64.3	0.0742919	52.7
5	36	119	27.9	92.2	0.638036	78.3
8	10	129	7.8	100.0	2.32927	96.1
TOTAL	129	129	100.0	100.0		

FREQUENCY REPORT OF Q5BAS4

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	1	1	0.8	0.8	-1.57883	0.4
1	28	29	22.4	23.2	-1.15982	12.0
2	16	45	12.8	36.0	-0.740810	29.6
3	19	64	15.2	51.2	-0.321800	43.6
4	14	78	11.2	62.4	0.0972104	56.8
5	26	104	20.8	83.2	0.516221	72.8
8	21	125	16.8	100.0	1.77325	91.6
TOTAL	125	125	100.0	100.0		

FREQUENCY REPORT OF Q5BOS4

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	1	1	0.8	0.8	-1.28415	0.4
1	37	38	29.6	30.4	-0.917669	15.6
2	26	64	20.8	51.2	-0.551188	40.8
3	18	82	14.4	65.6	-0.184707	58.4
4	10	92	8.0	73.6	0.181775	69.6
5	3	95	2.4	76.0	0.548256	74.8
8	30	125	24.0	100.0	1.64770	88.0
TOTAL	125	125	100.0	100.0		

FREQUENCY REPORT OF Q5BNT4

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	2	2	1.6	1.6	-1.50294	0.8
1	24	26	18.8	20.3	-1.10547	10.9
2	19	45	14.8	35.2	-0.707999	27.7
3	30	75	23.4	58.6	-0.310526	46.9
4	17	92	13.3	71.9	0.0869472	65.2
5	8	100	6.3	78.1	0.484420	75.0
8	28	128	21.9	100.0	1.67684	89.1
TOTAL	128	128	100.0	100.0		

58 + 74

① Where did  
"g"s come from?

② Please calc  
mean

Trans.  
65 - 74

80 - 93  
div 2 65 - 74  
86 - 93



FREQUENCY REPORT OF Q5BMV4

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	1	1	0.8	0.8	-1.32124	0.4
1	47	48	37.6	38.4	-0.988935	19.6
2	10	58	8.0	46.4	-0.656632	42.4
3	7	65	5.6	52.0	-0.324328	49.2
4	8	73	6.4	58.4	0.00797528	55.2
5	13	86	10.4	68.8	0.340279	63.6
8	39	125	31.2	100.0	1.33719	84.4
TOTAL	125	125	100.0	100.0		

FREQUENCY REPORT OF Q5BUN6

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	11	11	8.7	8.7	-1.73023	4.3
2	11	22	8.7	17.3	-1.16096	13.0
3	27	49	21.3	38.6	-0.591685	28.0
4	24	73	18.9	57.5	-0.0224123	48.0
5	43	116	33.9	91.3	0.546860	74.4
8	11	127	8.7	100.0	2.25468	95.7
TOTAL	127	127	100.0	100.0		

FREQUENCY REPORT OF Q5BAS6

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	1	1	0.8	0.8	-1.62412	0.4
1	26	27	20.5	21.3	-1.20742	11.0
2	16	43	12.6	33.9	-0.790732	27.6
3	18	61	14.2	48.0	-0.374039	40.9
4	16	77	12.6	60.6	0.0426536	54.3
5	27	104	21.3	81.9	0.459346	71.3
8	23	127	18.1	100.0	1.70942	90.9
TOTAL	127	127	100.0	100.0		

FREQUENCY REPORT OF Q5BOS6

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	1	1	0.8	0.8	-1.31372	0.4
1	35	36	28.0	28.8	-0.945525	14.8
2	27	63	21.6	50.4	-0.577330	39.6
3	15	78	12.0	62.4	-0.209135	56.4
4	13	91	10.4	72.8	0.159060	67.6
5	4	95	3.2	76.0	0.527256	74.4
8	30	125	24.0	100.0	1.63184	88.0
TOTAL	125	125	100.0	100.0		



FREQUENCY REPORT OF Q5BNT6

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	1	1	0.8	0.8	-1.72781	0.4
1	18	19	14.1	14.8	-1.31210	7.8
2	13	32	10.2	25.0	-0.896384	19.9
3	28	60	21.9	46.9	-0.480670	35.9
4	23	83	18.0	64.8	-0.0649554	55.9
5	16	99	12.5	77.3	0.350759	71.1
8	29	128	22.7	100.0	1.59790	88.7
TOTAL	128	128	100.0	100.0		

FREQUENCY REPORT OF Q5BMV6

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
0	1	1	0.8	0.8	-1.27115	0.4
1	47	48	38.5	39.3	-0.943975	20.1
2	13	61	10.7	50.0	-0.616802	44.7
3	8	69	6.6	56.6	-0.289629	53.3
4	5	74	4.1	60.7	0.0375445	58.6
5	9	83	7.4	68.0	0.364718	64.3
8	39	122	32.0	100.0	1.34624	84.0
TOTAL	122	122	100.0	100.0		

COMMAND: FREQ MISSING VALUE TREATMENT: VARWISE

FREQUENCY REPORT OF Q7ADEC\_R

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	2	2	1.6	1.6	-2.00593	0.8
2	7	9	5.6	7.2	-1.58941	4.4
3	21	30	16.8	24.0	-1.17290	15.6
4	25	55	20.0	44.0	-0.756387	34.0
5	4	59	3.2	47.2	-0.339874	45.6
8	66	125	52.8	100.0	0.909664	73.6
TOTAL	125	125	100.0	100.0		

86-93

FREQUENCY REPORT OF Q7AHP\_R

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	3	3	2.4	2.4	-2.08202	1.2
2	2	5	1.6	4.0	-1.58440	3.2
3	18	23	14.4	18.4	-1.08679	11.2
4	34	57	27.2	45.6	-0.589175	32.0
5	31	88	24.8	70.4	-0.0915610	58.0
8	37	125	29.6	100.0	1.40128	85.2
TOTAL	125	125	100.0	100.0		



FREQUENCY REPORT OF Q7A18M\_R

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	2	2	1.6	1.6	-1.84842	0.8
2	3	5	2.4	4.0	-1.38632	2.8
3	33	38	26.6	30.6	-0.924211	17.3
4	34	72	27.4	58.1	-0.462106	44.4
5	13	85	10.5	68.5	0.00000	63.3
8	39	124	31.5	100.0	1.38632	84.3
TOTAL	124	124	100.0	100.0		

FREQUENCY REPORT OF Q7ASUN\_R

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	4	4	3.2	3.2	-1.90316	1.6
2	4	8	3.2	6.3	-1.46236	4.8
3	24	32	19.0	25.4	-1.02155	15.9
4	28	60	22.2	47.6	-0.580745	36.5
5	18	78	14.3	61.9	-0.139938	54.8
8	48	126	38.1	100.0	1.18248	81.0
TOTAL	126	126	100.0	100.0		

FREQUENCY REPORT OF Q7A1NF\_R

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	3	3	2.4	2.4	-2.38060	1.2
2	2	5	1.6	4.0	-1.94555	3.2
3	21	26	16.8	20.8	-1.51050	12.4
4	11	37	8.8	29.6	-1.07545	25.2
5	3	40	2.4	32.0	-0.640395	30.8
8	85	125	68.0	100.0	0.664757	66.0
TOTAL	125	125	100.0	100.0		

FREQUENCY REPORT OF Q7ADRO\_R

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	3	3	2.4	2.4	-1.76656	1.2
2	8	11	6.4	8.8	-1.33442	5.6
3	26	37	20.8	29.6	-0.902291	19.2
4	36	73	28.8	58.4	-0.470160	44.0
5	7	80	5.6	64.0	-0.0380276	61.2
8	45	125	36.0	100.0	1.25837	82.0
TOTAL	125	125	100.0	100.0		

FREQUENCY REPORT OF Q7APRO\_R

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	2	2	1.6	1.6	-2.27089	0.8
2	6	8	4.8	6.4	-1.83949	4.0
3	20	28	16.0	22.4	-1.40809	14.4
4	7	35	5.6	28.0	-0.976689	25.2
5	13	48	10.4	38.4	-0.545289	33.2
8	77	125	61.6	100.0	0.748910	69.2
TOTAL	125	125	100.0	100.0		





FREQUENCY REPORT OF Q7ASYB\_R

VALUE	FREQ	CUM FREQ	%	CUM %	Z SCORE	PERCENTILE
1	1	1	0.8	0.8	-2.17925	0.4
2	7	8	5.6	6.5	-1.74619	3.6
3	17	25	13.7	20.2	-1.31314	13.3
4	20	45	16.1	36.3	-0.880080	28.2
5	10	55	8.1	44.4	-0.447025	40.3
8	69	124	55.6	100.0	0.852141	72.2
TOTAL	124	124	100.0	100.0		

